

## **AIRPORT OPERATIONS**

### **Airport privatization & management**

**Chinese investors are interested in operating a Bulgarian airport under concession, Bulgaria's Economy, Energy and Tourism Minister Traicho Traikov told journalists on 28 June 2010.** He did not name a specific airport. "One-third of the import of Chinese goods to Europe comes by air. Something can certainly land in Bulgaria for purely pragmatic reasons", he said. Traikov said his Ministry is planning to attract Chinese investors as partners and clients in Bulgarian industrial zones. **A delegation of the Bulgarian National Company for Industrial Zones and the InvestBulgaria Agency will travel to China in September 2010 to negotiate on the parameters of a future partnership for the management of the Bozhourishte Industrial Zone** near Sofia. The Bulgarian side will also try to attract Chinese companies as clients of the zone. Investments in Bulgaria this year are expected to total EUR 2 billion, but not all of them will be foreign direct investments, the Minister said. #885.OPS1

**Auckland Airport is now one of New Zealand's most active property development programmes.** The airport company AIAL has generated approximately NZD 115 million worth of property development (under construction or committed) in the Airport Business District over the past 12 months, after confirming four new projects. Auckland Airport Chief Executive Simon Moutter said: "The four new deals confirmed total NZD 29 million in value and have taken us well over the NZD 100 million mark in activity. That puts the Airport Business District amongst the most intensive commercial property development programmes in New Zealand, and Auckland Airport as one of the most active commercial property developers." **The four new projects include a food innovation centre with New Zealand Food Innovation Manukau.** This is a 2000-m<sup>2</sup> export certified purpose-built plant to support food manufacturers to develop and test products for commercialization, specifically for the fast moving consumer goods market. Another of the four new projects is a **training facility for Travel Careers & Training** to be located in the Quad precinct of the Airport Business District, close to the previously-announced Formule 1 hotel development. This facility will be used for airline, travel and tourism training by Travel Careers & Training, who run three private training schools covering around 80% of the airline, travel and tourism training market in New Zealand. Also confirmed is a **commercial office building with approximately 4900 m<sup>2</sup> of lettable space** located within the Quad precinct. This office building will be designed by Jasmax and is expected to set a high architectural standard for the precinct. Some 3100 m<sup>2</sup> of this area will be office and commercial space available for occupation in March 2012, with a further 1800 m<sup>2</sup> reserved for some of Auckland Airport's corporate office requirements. The fourth of the projects is a **3600-m<sup>2</sup> office and warehouse facility for DSV Air & Sea Limited** in The Landing precinct. #885.OPS2

**\* Auckland Airport has said its purchase of new shares in Queenstown Airport would be funded from existing cash resources.** Queenstown Airport, following approval from Queenstown Lakes District Council, may exercise an option for Auckland Airport to increase its shareholding from 30% to 35% any time up to 30 June 2011. Queenstown is the fastest growing airport in New Zealand; in the past five years, international passenger volumes has quadrupled and domestic passenger volumes

increased by 22%. In the 12 months ended June 2010, the airport had about 811 000 passenger movements, of which 704 000 were domestic and 107 000 international. For the five years 2010 to 2015, Queenstown Airport had originally projected total passenger movements to increase by about 260 000. Now, having formed a strategic alliance with Auckland Airport, it expects to achieve an additional 176 000 annual passenger movements on top of that, boosting the five-year increase to 54%. #885.OPS3

**San Miguel Corp and an investment company in the same group as Philippine Long Distance Telephone Co. (PLDT) appear set to join hands on a project to expand Clark International Airport on the northern island of Luzon.** Clark International aims to become the second largest air transport hub in the Philippines after Manila International Airport. San Miguel is expected to buy a 60% stake in Philco Aero Inc., which will handle the work to enlarge Clark International Airport, also known as Diosdado Macapagal International Airport. The eight-year project calls for the constructing of a second terminal and laying a high-speed railway that links the airport with metropolitan Manila. The cost of building the terminal alone is estimated at USD 150 million. The airport authority hopes to increase the airport's capacity to 10 million passengers a year from the present two million. Metro Pacific Investments Corp., the investment firm that belongs to the same group as PLDT, plans to construct the airport station for the high-speed railway. The company is reportedly in negotiations with San Miguel over the joint project, and the companies may also cooperate in laying the railway. In February 2010 it was reported that **San Miguel planned to build eight distribution facilities in connection with the airport at a cost of USD 200 million.** In March, Metro Pacific indicated that it wanted to participate in the airport expansion project. Kuwaiti- and Malaysian-affiliated companies are also showing interest in joining in the project. -- Metro Pacific and PLDT are both affiliated with First Pacific Co., a Hong Kong-based investment company. #885.OPS4

**Peru's transport and communications ministry (MTC) and private investment promotion agency ProInversion presented projects worth USD 5 billion to investors during a recent visit to Spain, according to transport and communications minister Enrique Cornejo.** The portfolio of projects, which focused on the infrastructure sector, included ports, airports, energy and housing, Peru's state news agency Andina reported. "We have had meetings with very large, medium and small companies that already invest in Peru and others that are interested in doing so. I'm sure that over the next few months we will have visits from companies to develop concrete actions," Cornejo said. On his return to Peru, Cornejo will resume talks with the economy and finance ministry (MEF) to sign an agreement eliminating double taxation for Spanish firms, which has proved a deterrent to investors, according to the MTC head. #885.OPS5

**The Austrian investor Mag. Markus Kopf has acquired all shares of Airport Altenrhein AG and Lions Air AG (Altenrhein Realco), hitherto owned by the Zürich tycoon Dr Dieter Bührle.** Kopf is now the sole owner of St. Gallen-Altenrhein Airport (ACH). The airport management remains unchanged with Armin Unternährer, CEO and Thomas Mary, CFO. Sustainable development of the airport is planned by the new owner. #885.OPS6

**A new, comprehensive and highly detailed database report of global airport investors, the 'Global Airport Investors Database', has recently been published.** The spreadsheet-based report is aimed at airport operator, national, regional or local government or private organizations seeking investors in their airports, investment banks, venture capitalists, legal firms active in aviation, and other transport sector firms considering investing in airports. The Global Airport Investors Database lists in seven columns and almost 300 lines every significant organization currently actively involved in airport financing, together with those that have been, or are dormant presently but expected to return. The column contents are: Company/Country Headquarters; High level contact; Current investments/management contracts; Previous investments/failed or lapsed bids; Future/potential investments/sales; Recent financial results 2009/2010 where available; and Website. It is extensively cross-referenced throughout and most of the major deals that have taken place within the last two decades are listed. The Global Airport Investors Database is published by the Centre for Asia Pacific Aviation. #885.OPS7

**The Slovenian Transport Ministry has published a call for bids for a 30-year lease on the use of the infrastructure and the management of the state-owned Maribor airport.** The deadline for bids is 7 September 2010. Currently rented by Aerodrom Maribor, a company owned by the car-seat covers maker Prevent, the Edvard Rusjan Maribor Airport is Slovenia's second biggest airport. -- Maribor Airport opened to commercial traffic in 1976 and renovated the runways in 1999. In 2007, the airport reported 1480 flight operations, 31 936 passengers and more than 19 t of transported cargo. #885.OPS8

## **The ground-handling scene**

**ASIG has started aircraft refuelling operations at London City Airport on behalf of Shell Aviation.** Shell recently signed a concession agreement to operate as a fuel supplier at the airport. ASIG is refuelling more than 60% of the airport's daily flights. ASIG now provides into-plane refuelling services on behalf of Shell at six international airports. Commenting on the new contract with Shell Aviation, Mark Edwards, Senior Vice President, Business Development, said: "We are delighted to extend our relationship with Shell Aviation to London City Airport, a new location for ASIG. ASIG has partnered with Shell for more than 10 years at airports including London Heathrow, London Luton, Birmingham, and Manchester." #885.OPS9

**Aeropuertos Españoles y Navegación Aérea (AENA), Spain's state-owned airport operating company, which is responsible for all 47 of the country's airports, has issued a two-year concession to provide ground services for passenger with restricted mobility (PRM).** The concession has been awarded to a consortium consisting of Swissport International, Ferrovial Servicios and Menzies Aviation. The services specified under the new concession include escorting and assisting travellers with disabilities and unaccompanied minors from their arrival at the airport to the aircraft, or from the arrival of their flight until they are met in the arrivals hall. From the end of July 2010, these services will be provided exclusively by Swissport International and Menzies Aviation at Barcelona El Prat, Alicante and Lanzarote airports, and by Swissport International and Ferrovial Servicios at Bilbao, Gerona, Malaga, Tenerife South and Tenerife North. The consortium will be the largest PRM provider in Spain:

about half a million travellers with restricted mobility a year pass through the eight airports concerned.  
#885.OPS10

**On 5 July 2010, officials from the UAE's two biggest airports said that operations were progressing as normal despite reports that they were refusing to refuel passenger aircraft owned by Iranian operators.** "Dubai Airports confirms that all Iranian aircraft flying into and out of the airport are being refuelled as normal," said an official statement provided by Dubai Airports. Earlier, the Abu Dhabi Airports Company (ADAC) stated that refuelling operations were continuing at the UAE's second-largest airport, and added that it so far had received no direction from the General Civil Aviation Authority (GCAA) to stop it from doing so. Their comments came as a rebuttal to earlier reports from Iranian news agencies that the UAE had joined the U.K. and Germany in refusing to refuel Iranian aircraft.

Iran has been subject to a series of economic measures that are part of U.S.-led efforts to prevent the alleged development of nuclear weapons by the Islamic Republic. Mehdi Aliyari, secretary of the Iranian Airlines Union, said: "Refusing to provide fuel to Iranian passenger planes by these countries is a violation of international conventions." #885.OPS11

**Transglobal Cargo Centre Ltd, the major new on-airport perishables handler at Kenya's Nairobi Airport, has appointed Mark Carroll as its General Manager – Sales & Marketing.**

Carroll's most recent post was acting Cargo Manager UK for Qatar Airways. In his new position at Transglobal Cargo Centre, Carroll will spearhead global sales to airlines and freight forwarders, based from offices close to London-Heathrow Airport. Says Carroll: "This is a tremendously exciting opportunity. The new Transglobal Cargo Centre facility at Nairobi is state-of-the-art, represents an investment of almost GBP 11 million, and brings new standards to cargo handling at the airport. This is the only fully-mechanized ETV-based cool chain facility in Africa, and would not be out of place in London or any other major world hub." -- Transglobal Cargo Centre is at an advanced stage of negotiations with several major global carriers. Concludes Carroll: "Kenya has huge potential for perishables exports, previously limited only by outdated handling facilities. With the arrival of Transglobal Cargo Centre's new handling facility, those limitations no longer exist." #885.OPS12

## **Commercial aspects**

**From 1 June until 15 August 2010, Zürich Airport is promoting the latest summer products.**

After passing through the boarding pass control, passengers can enjoy the 'Summer Fest' in Transfer & Shopping Area A. This summer, passengers will be able to enjoy a shopping splurge before take-off. Choose from a wide range of tax and duty free goods and benefit from the waiver of tobacco and alcohol tax. In Transfer & Shopping Area A you can taste a range of drinks at our stands or be inspired by refreshing summer perfumes. Those who always wanted to experience unlimited freedom on two wheels can enter the 'Summer Fest' competition and win an exclusive Harley-Davidson XR1200 worth CHF 15 000. Prices in the shopping area are claimed to be really unbeatable. If passengers can find a 'Best Price Guarantee' product for less anywhere in Switzerland within 30 days, the airport will refund double

the difference. -- The festival is being organized by Flughafen Zürich AG, together with The Nuance Group and Harley-Davidson. #885.OPS13

**Swedish travel retail analyst Generation Research has confirmed its earlier assessment that duty free and travel retail (DF&TR) sales went into reverse in 2009 to reach USD 34.5 billion, a -6.8% drop from USD 37 billion in 2008 when calculated in U.S. dollars and a -2.9% fall in constant local currency units.** This effectively takes global industry sales levels almost back to their 2007 level of USD 34 billion. Key product category performances, sales by geographic region, sales by distribution channel and the top ten product categories in 2009 can all be found here. The five key product categories of wines and spirits (-6.9%), fragrances and cosmetics (-6.7%), tobacco (-12%); luxury goods (-5.4%); and confectionery and fine food (-7.1%) were all impacted by the global downturn last year - but to different degrees. #885.OPS14

## Operating aspects

**Oslo-Gardermoen, Trondheim-Værnes and Kristiansand-Kjevik are to become the first airports in Norway to be included in the Airport Carbon Accreditation climate programme.**

"This is a recognition of the climate and environmental work by Avinor," says CEO Sverre Quale. The climate programme, which comprises four levels, has the long-term goal of neutralizing emissions at the participating airports. Nineteen airports from eleven countries have so far qualified for accreditation. The first level requires detailed documentation of the airport's emissions. Level 2 requires drawing up a detailed plan for emission-reducing measures and clear goals in terms of emission reductions. At the third level the airport management must additionally involve all players involved in activities at the airport. Level 3+ entails compensating for emissions that cannot be reduced through own efforts through the purchase of emission rights. The Oslo and Trondheim airports have entered the programme at level 3+, while Kristiansand Airport has entered at level 2.

**At Gardermoen, Kjevik and Værnes work is ongoing on establishing and developing efficient energy facilities for renewable heating and cooling of the airports.** Much focus has also been directed at the vehicle fleet. "This entails exchanging old vehicles with new and more fuel-efficient vehicles, as well as the switch to renewable fuels, but this obviously takes time. In the short term we are raising consciousness amongst employees concerning the importance of energy-efficient driving, not leaving vehicles idling and not using vehicles when not required," says senior environmental adviser with Avinor, Olav Mosvold Larsen. Vehicles are used extensively at Avinor's airports, and the fleet is used for clearing snow, patrolling, inspection and maintenance.

"Ambitious and time-consuming work on documentation forms the basis for three of our airports being accredited in Airport Carbon Accreditation. The initial move is somewhat limited, but the goal is of course to include more airports in the programme," says Larsen. He is of the opinion that Airport Council International (ACI) developed an interesting basis for further work on environmental measures at airports when it took the initiative to start Airport Carbon Accreditation in 2008. "We clearly see that the programme motivates environmental efforts amongst participants, particularly at those of our airports that are in the programme," says Larsen. #885.OPS15

**On 30 June 2010, two Ryanair B.737-800's initiated two weekly Wednesday and Saturday round trips between Paris-Vatry and each of Stockholm-Skavsta and Oslo-Rygge. Paris-Vatry Airport, new gateway to Disneyland Paris and France's Champagne region, boasts appealing infrastructure and ready coach access to the Greater Paris area.** These important attributes caught the eye of Ryanair management and spurred them to incorporate the airport into their European network. "I am delighted to cooperate with Ryanair and hope it is only the beginning of an ongoing relationship. High quality service and a warm welcome await them at Paris-Vatry and I am certain that they will very quickly feel at home," stated Gilles Darriau, Chief Executive Officer of SEVE, the local authority responsible for the management of Paris-Vatry Airport. Equipped with a 3860-metre runway, ILS CAT I & III and a convenient passenger terminal with a clear-cut focus on customer experience, Paris-Vatry is viewed by operators as an economical, congestion-free gateway into Disneyland Paris, the Champagne region and the Greater Paris area. #885.OPS16

**Bangkok's Suvarnabhumi Airport Rail Link, the elevated railway between central Bangkok and Suvarnabhumi International Airport, is expected to kick off commercial operations on 23 August 2010.** The railroad has been operating for free on a trial basis since 1 June. Slightly more than 100 000 people had used the airport rail link as of 25 June. Express and local trains will be available once commercial operations begin. The fare will be offered at a 30% discount of ZHB 100 until October 2010, when flight boarding procedures will start being processed at Makkasan station in central Bangkok. #885.OPS17

**Auckland Airport has said that it will further delay the construction of a planned second runway.** The decision follows extensive consultation with the airline industry and a review of capacity management on the existing runway. Earthworks on the second runway commenced in late 2007, but construction was suspended in August 2009 due to a fall in air travel demand from the global economic downturn and the uncertain regulatory framework. Auckland Airport Chief Executive, Simon Moutter, said that since then, by working closely with Air New Zealand and the Board of Airline Representatives (BARNZ), more effective means of managing peak-time capacity on the existing runway have been agreed, which meant it could handle expected growth for a few years longer than earlier envisaged. Additionally, although passenger volumes were now growing again, **the growth trend was still behind where it was anticipated to be when construction of the second runway began.**

BARNZ Executive Director, John Beckett, said: "We welcome this commonsense decision. While we recognize that a second runway will one day be needed for Auckland, it is important that the cost of this infrastructure is not borne ahead of time by the airlines and by passengers. Auckland Airport has worked closely with us to find a solution that maximizes the utilisation of the existing infrastructure."

Auckland Airport chief operating officer, Tony Gollin, said the decision to further delay construction was also influenced by the uncertainty relating to the future regulatory environment, as currently proposed by the Commerce Commission in the Draft Determination on a new regulatory regime for New Zealand's major airports.

Auckland Airport will continue to closely monitor both the evolving regulatory environment and growth and demand trends in air travel. As substantial foundation and earthworks has already been completed for the second runway (to the north and parallel to the existing runway), construction could be

accelerated fairly quickly when justified by growth, commercial returns, and economic circumstances, Gollin said. #885.OPS18

**ALTA (Latin American and Caribbean Air Transport Association) commended OSITRAN (Peru's supervising agency of investment in public transport infrastructure facilities) for its recent decision to set the new productivity factor at Jorge Chávez International Airport in Lima.** "ALTA commended the professionalism and transparency of the process executed by OSITRAN in reinforcing the regulatory framework in Peru," said ALTA Executive Director Alex de Gunten. "ALTA calls on the Peruvian government entities to fully support OSITRAN's decision on behalf of the users of Lima Airport, which will ultimately benefit the overall Peruvian economy."

Over the past year, Lima Airport Partners (LAP) and the airlines have actively participated in the consultation process under the regulatory oversight of OSITRAN in order to facilitate setting up a Productivity Factor applicable to regulated tariffs for 2009-2013 time period. On 30 December 2009, the OSITRAN Board released their important decision on the issue of aeronautical fees at Jorge Chávez International Airport in Lima, Peru. This decision was viewed as an important step that will allow Lima Airport to stay competitive as an important hub and destination in South America. -- ALTA's more than 30 member carriers have total revenue of more than USD 21 billion, operate more than 800 aircraft and employ more than 70 000 workers in Antigua, Argentina, Bahamas, Bolivia, Brazil, Cayman Islands, Chile, Colombia, Costa Rica, Cuba, Ecuador, El Salvador, Guatemala, Honduras, Jamaica, Mexico, Netherlands Antilles, Nicaragua, Panama, Paraguay, Peru, Venezuela, Uruguay, and in other nations the airlines serve. #885.OPS19

## **Financial & traffic news**

**Airports of Thailand (AoT) has announced that it is expecting its revenue for fiscal 2009/2010 to increase by 10% to THB 22 billion (USD 679.2 million) by the end of the financial year,** although it is expecting that passenger numbers will show a fall in the April-June quarter. AoT is also expecting passenger numbers to increase by 10%, although this will not fully compensate AoT for the traffic lost during the anti-government protests that took place between March and May 2010. At that time, several foreign countries issued advisories to citizens against travelling to Thailand. As a result of this disruption, AoT has since revised down its forecast for tourist arrivals this year to 13 million from 15.5 million and reduced its revenue target to THB 480 billion (USD 14.7 billion). -- AoT currently operates the country's six main airports of Suvarnabhumi and Don Muang in Bangkok, Hat Yai, Chiang Mai, Chiang Rai and Phuket, which handle around 90% of total air traffic in the country. #885.OPS20

**Fraport AG's traffic development in the first half 2010 was slowed by several winter storms, strikes, as well as the ash cloud from Iceland at the beginning of the second quarter.** However, Frankfurt Airport (FRA) still recorded a 1.4% rise in passenger figures year-on-year, welcoming about 24.5 million passengers in the first six months of 2010. Exceeding more than one million metric tons, airfreight tonnage at Germany's busiest air transportation hub increased by 32.2% in the first half of the year. Following strong performance in May 2010, FRA also registered positive traffic development in the reporting month. Indeed, three new June monthly traffic records were achieved: FRA welcomed more

passengers, handled more airfreight, and registered more MTOWs (maximum takeoff weights) than in any previous June in the airport's history. Frankfurt Airport served some 4 851 896 passengers (+7%) and handled 192 508 tonnes of airfreight (+29.9%) in June 2010. MTOWs hit 2 449 797 tonnes (+4.8%), while the number of aircraft movements climbed by 2.7% to 41 159 take-offs and landings.

Commenting on the latest traffic figures, Fraport Executive Board Chairman Dr Stefan Schulte said: "These numbers convincingly show that the finance and economic crisis has been overcome and that the aviation industry – despite several small traffic blips – is back on track to reaching and even exceeding the results of the pre-crisis years."

**Serving some 9.2 million passengers in June 2010, the Fraport Group's five majority-owned airports - Frankfurt (FRA), Antalya (AYT) in Turkey, Burgas (BOJ) and Varna (VAR) in Bulgaria, and Lima (LIM) in Peru – achieved 11.8% growth year-on-year.** Cargo throughput (airfreight and airmail) advanced by 27.5% to 217 000 tonnes. Aircraft movements climbed by 8.3% to almost 75,000 takeoffs and landings. During the first six months of 2010 these Fraport Group airports registered more than 7% growth in passenger traffic and a 30% surge in cargo tonnage. Group-wide, aircraft movements increased by 4.2% in the first half year-on-year – also driven by the growth in passenger figures at AYT (up 24.7%) and LIM (up 12.4%). #885.OPS21

**At Munich Airport the indicators of total passenger volume in the first half of 2010 reached 15.8 million, a gain of approximately 3% over the 2009 level.** This growth rate places Munich well above the nation-wide trend, with Germany's other airports reporting an average increase of just 1.5%. The rise in passenger traffic in Munich is even more remarkable against the backdrop of the long, hard winter, a strike by airline pilots and the effects of the volcanic eruption in Iceland. These special factors resulted in a total of about 9000 flight cancellations, which is equivalent to a decrease of some 800 000 in total passengers. Without these cancelled flights, the growth in passenger volume would have been more than twice as high. #885.OPS22

**Passenger numbers at Denmark's Copenhagen Airport during June 2010 were 9.3% higher than in the same 2009 month.** A total of 2 091 952 passengers flew either into or out of Copenhagen Airport in June, just 5000 fewer than the record set in the summer of 2008. During the first six months of 2010, a total of 9 908 436 passed through Copenhagen Airport, and the year-to-date increase in passenger numbers was 5.7% higher than in 2009. "June traffic gave us a good start to the summer, and our forecasts indicate that growth should continue in the months to come. Whilst it is too early to say whether we can reach the record level of the summer of 2008, these figures highlight the continued attractiveness of Copenhagen as a destination," said Carsten Nørland, Vice President for Sales at Copenhagen Airport. #885.OPS23

**A total of 3 870 542 passengers travelled to or from one of Avinor's airports in Norway during June 2010, an increase of 3.9% compared to June 2009.** International traffic increased by 10.1%. In all, almost 19 million passengers have travelled to and from Avinor's airports during the first half of 2010. The growth in the number of domestic passengers in June 2010 was 0.2% compared with the same month last year. It was domestic traffic that was hardest hit by the security staff strike in June. In total, the first half of 2010 showed a decline in domestic traffic of 2% compared with the first half of

2009, while international traffic rose by 4.7%. In total, the number of passengers travelling to and from Avinor's airports increased by 0.2% compared with the first half of last year, in spite of the extreme traffic disturbances caused by the volcanic eruption in Iceland.

**Oslo-Gardermoen showed a total growth in passengers of 5.9% in June, with international traffic showing the highest growth at 9.1% compared with June 2009.** The other large airports recorded a combined growth of just under 2%. The strike by security staff in June had a major impact on traffic figures for the medium sized airports that were affected by the conflict, but Ålesund-Vigra Airport was able to record growth of 13.7%. The number of aircraft movements increased by 2.3% in June, compared with the same month last year. The greatest growth was in international aircraft movements, at 7.2%. #885.OPS24

## Names

**Hartsfield-Jackson Atlanta Airport's Assistant General Manager for Operations, Maintenance & Security, Robert Kennedy, is serving as interim General Manager.** His term as the airport's leader began after long-time Aviation General Manager Ben DeCosta's contract ended on 30 June 2010. Atlanta Mayor Kasim Reed has formed a nine-member search committee to work with executive search firm Heidrick & Struggles to seek a permanent successor to DeCosta. Kennedy, who has more than 30 years of experience in aviation, became assistant general manager for Operations, Maintenance and Security in September 2006. He previously served as cargo development manager, route development manager, and director of marketing, public relations and intergovernmental affairs. #885.OPS25

**Denver International Airport has promoted Patrick Heck to Deputy Manager of Aviation for Finance and Administration.** Heck formerly worked as DIA's Deputy Manager of Revenue Development. Heck will serve as DIA's Chief Financial Officer and will oversee the Finance and Administration Department. The department is charged with performing a diverse array of financial functions for the airport, a highly complex enterprise that generates more than USD 550 million. #885.OPS26

**Javier Martinez Botacio has been appointed by the new Regional Secretary for ACI Latin America-Caribbean (LAC).** In conjunction with this new appointment, the ACI LAC Regional Office will be relocated to Quito, Ecuador. The inauguration of the new ACI LAC Regional Office to the Aeropuerto Internacional Mariscal Sucre, Quito, Ecuador will take place on 16 July 2010. #885.OPS27

**The Executive Committee of the African Airlines Association (AFRAA) has appointed Tewodros Tamrat, AFRAA Director, Government, Corporate & Industry Affairs, to the position of Acting Secretary General, effective 29 June 2010,** following the exit of Nick Fadugba earlier in the month. Tamrat, an experienced aviation law expert and industry analyst, will discharge the responsibilities of Secretary General and act on all matters as may be required in the best interest of AFRAA and steer its affairs pending the conclusion of the recruitment and appointment of a substantive Secretary General. #885.OPS28

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**Swissport International has appointed Peter Speck as its new Vice President and Head of Corporate Supply Management for its globally-active group.** He succeeds Martin Koch, and will assume his new duties on 1 August 2010. Speck, 43, has been recruited from within Swissport's ranks: he is currently Head of Fleet Management & Supply Chain Integration. Prior to this he served as Head of Purchasing & Fleet Management Americas, based in Washington DC. #885.OPS29