

## GLOBAL AIRPORT DEVELOPMENT NEWS

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### Europe

#### NORWAY

**Hammerfest Airport is looking to extend its 890-meter runway to 1,199 meters.** The current runway limits the types of aircraft that can land, affecting both capacity and regularity. In 2024, the airport recorded 10,631 aircraft movements, making it the busiest in Finnmark, but it also experienced 315 cancellations due to weather-related disruptions.

A 2022 Avinor report recommended a 1,199-meter runway as the best solution, offering greater safety margins and enabling the use of additional aircraft types. However, the expansion requires substantial investment, potentially costing over USD 25 million.

While Avinor supports upgrading the existing airport rather than building a new one at Grøtnes, funding remains a major challenge. Hammerfest's municipal leadership is now seeking financial backing from the Ministry of Transport to initiate project planning and cost evaluations, emphasising the need for improved connectivity and reduced ticket prices. #1236.DEV1

#### SWEDEN

**Swedavia, Sweden's airport operator, plans to expand the passenger terminal at Visby Airport.** The company is currently looking for industry input and has launched a Request for Information (RFI) to gather market feedback before finalising its procurement strategy and tender documents. The project involves the expansion of the terminal building, with Swedavia inviting interested parties to respond to a set of preparatory questions. Access to confidential project documents, including architectural plans, requires a non-disclosure agreement (NDA).

The deadline for submitting information is 18 February 2025, with questions accepted until 12 February 2025. The responses will help shape the procurement process for the terminal expansion, which aims to improve passenger capacity and operational efficiency at Visby Airport, a key transport hub on Sweden's Gotland island. In 2024, Visby Airport handled less than 293,500 passengers. #1236.DEV2

#### UNITED KINGDOM

**The UK government has backed the expansion of Heathrow Airport with a third runway, citing economic benefits and job creation.** The project, which has faced years of debate, would require demolishing homes, diverting rivers, and rerouting a section of the M25 motorway through a tunnel. The additional runway would increase annual flights from 480,000 to 720,000, allowing Heathrow to handle up to 140 million passengers per year. The estimated cost of expansion, previously set at GBP 14 billion (USD 17.7 billion), will be revised, with funding expected to come from airline fees. Despite government support, the plan faces environmental opposition, with critics arguing that increased air travel contradicts the UK's climate commitments. Chancellor Rachel Reeves emphasised that growth is essential, while the government insists expansion must align with net-zero targets. If approved, the planning process could take up to two years, followed by six to seven years of construction, with the runway potentially operational by 2035.

The expansion of other London-area airports is also progressing. The government will decide on Gatwick's expansion by 27 February, Luton's by 3 April, and Stansted is set to begin increasing terminal

capacity this year. Collectively, these projects could add capacity for over 60 million extra passengers by the 2040s. #1236.DEV3

## **SPAIN**

**Aena has announced an investment plan of EUR 800 million (USD 864 million) for the airports of Tenerife.** This investment forms part of a larger plan exceeding EUR 1 billion (USD 1.08 billion) for all airports in the archipelago.

At an event at Tenerife Sur Airport (TFS), Aena's CEO Maurici Lucena detailed the investment breakdown: EUR 550 million (USD 594 million) will go to Tenerife Sur and EUR 250 million (USD 270 million) to Tenerife Norte-Ciudad de La Laguna Airport (TFN). The projects aim to enhance connectivity, improve passenger experience, and integrate advanced technology into airport operations.

The upgrades at Tenerife Sur, which handled 13.7 million passengers in 2024, include terminal modernisation, process optimisation, and an architectural redesign that will increase natural light and expand capacity to 20 million passengers annually.

Meanwhile, Tenerife Norte, which served 6.76 million passengers in 2024, will undergo expansions in check-in, boarding gates, and baggage claim areas, increasing terminal space by 49% to improve service quality while maintaining its architectural character. #1236.DEV4

## **ITALY**

**Efforts to develop a third airport in the greater Rome region are gaining momentum.** The Associazione Progetto Aeroporto di Roma Frosinone (APARF) has strengthened its advisory board with three high-profile legal and administrative experts: Luigi Cerciello Renna, Antonfrancesco Venturini, and Raffaele Condemmi. Their expertise in public procurement, corporate law, and aviation law is expected to play a key role in navigating the complex regulatory framework and securing strategic partnerships essential for the airport's development.

The proposed Roma-Frosinone Airport is designed to be the third major airport in Lazio, complementing Rome's Fiumicino and Ciampino airports. It is expected to handle up to 10 million passengers annually, alleviating congestion in the region's air traffic network. The airport will be located near the Girolamo Moscardini military base in Frosinone, integrating modern infrastructure with sustainability measures, including a photovoltaic park to generate renewable energy.

Strategic transport connections will ensure accessibility, with the airport linked to major highways via a dedicated Ferentino tollbooth exit. Rail access will be provided via the Rome-Cassino line, and future high-speed rail connections will reduce travel times to Rome Tiburtina to just 28 minutes. #1236.DEV5

## **CYPRUS**

**The expansion projects for Larnaca and Paphos international airports have received environmental approval, paving the way for major upgrades under Hermes Airports' extended management until 2033.** The EUR 170 million (USD 183 million) investment will increase the combined passenger capacity to 17 million annually, with Larnaca expanding to handle 12 million passengers and Paphos reaching 5 million.

Larnaca's EUR 95 million (USD 102 million) project includes terminal extensions to the east and west, improved passport control, enhanced security, additional commercial spaces, new departure gates, and upgraded baggage handling with two extra conveyor belts. Paphos' EUR 75 million (USD 81 million) expansion involves a new supplementary runway, a terminal extension for the Aliens Department, additional baggage claim facilities, and expanded security and immigration areas.

Both projects include environmental conservation measures, such as Larnaca's installation of an oil separator to protect the nearby Natura 2000 site. A EUR 30 million (USD 32 million) compensation

payment and a EUR 20 million (USD 22 million) government loan will ensure immediate commencement. #1236.DEV6

## **POLAND**

**The Central Communication Port (CPK) project, Warsaw's new greenfield airport, is progressing with a revised schedule targeting the launch of CPK Airport and the High-Speed Railway (HSR) between Warsaw, CPK, and Łódź by the end of 2032.** Preparations continue for key infrastructure, including the terminal, railway station, and supporting facilities, with multiple tenders underway.

In 2025, the project will advance with the submission of building permit applications for the terminal, railway station, and airport-related infrastructure, including firefighting facilities. Work continues on detailed site development plans, geological and archaeological research, and contractor selection for major construction works. The tender process for the long-distance tunnel in Łódź is in its final stages, with a contract award expected soon. Meanwhile, updated environmental reports for the Łódź-Wrocław rail section will be prepared, and agreements will be finalised for the 2x25kV railway power supply system.

The railway development remains the most extensive part of the CPK programme, with over 480 km of high-speed rail lines in design. The Warsaw-Łódź HSR section is nearing a building permit application while tenders for rail connections and power supply infrastructure continue. Additionally, consultations with local governments and residents of 18 municipalities surrounding the airport will take place this year as part of the CPK Surrounding Area Development Strategy.

Financing for the 2024-2032 period has been secured under the CPK Multiannual Programme, allocating PLN 131.7 billion (USD 33.4 billion), including PLN 76.8 billion for rail, PLN 42.7 billion for airport infrastructure, and PLN 2.5 billion for roads. The land acquisition process continues under the Voluntary Acquisition Programme (VAP), with over 1,800 plots covering 1,730 hectares already secured and additional agreements being finalised.

As construction and design work intensifies, CPK is preparing further tenders and contractor agreements to maintain progress on this major transport infrastructure project. #1236.DEV7

**A tender has been launched for the expansion and redevelopment of Wrocław Airport, seeking a contractor to develop the architectural and functional concept and project documentation.** The selected firm will design the terminal's expansion to the east and west, construct a multi-level parking garage, build a facility for charging ground service vehicles, redevelop the airport entrance gate at Skarżyńskiego Street, and integrate a departure pier into the plans.

The winning bidder will also handle the necessary permits, approvals, and design supervision throughout construction. This is part of the airport's largest investment programme, which began last year with operational area upgrades. If the tender process proceeds smoothly, initial improvements for passengers will be visible by late 2026, with full completion expected in the first half of 2029.

Bids are due by 5 March 2025. Further details are available at [Wrocław Airport's website](#). #1236.DEV8

## **ROMANIA**

**The greenfield Galați-Brăila International Airport project has taken its next step with the allocation of EUR 650,000 from the national budget to support geotechnical and environmental studies as part of the feasibility phase.** While the total project cost is estimated at EUR 500 million, this funding marks an important milestone in advancing the airport's development. Planned to cover 250 hectares, the airport will include both passenger and cargo terminals, along with a public investment zone. A major breakthrough was recently achieved with ROMATSA's approval of airspace delimitation, a key regulatory requirement that had previously delayed investment.

Officials see the project as a strategic driver for economic growth in southeastern Romania, benefiting the Galați, Brăila, and Vrancea regions. With the feasibility phase moving forward, local leaders, including Mayor Ionuț Pucleanu and Europarliamentarian Dan Nica, continue to push for the airport's role in positioning Galați as a future regional hub. #1236.DEV9

## **Russia & C.I.S.**

### **RUSSIA**

**Russia is advancing airport construction and renovation projects under the Efficient Transport System national programme, with major upgrades planned across the country.** The combined investments total USD 1.1 billion, with six new passenger terminals set to open in 2025, adding 179,000 m<sup>2</sup> of terminal space. In **Sochi**, a USD 109 million runway and taxiway upgrade is scheduled for 2025–2028. **Krasnodar** is undergoing one of Russia's largest airport renovations, with a USD 670 million investment in a new terminal and airfield upgrades set for completion by 2026. Both airports are managed by Basel Aero, a joint venture involving Basic Element, Changi Airports International, and Sberbank of Russia.

At **Mineralnye Vody**, managed by Novaport, a USD 154 million domestic terminal with five boarding bridges will open in spring 2025. However, its projected capacity of 3.8 million passengers is already insufficient, as 4.8 million passengers used the facility in 2024. Novaport is also overseeing projects at **Murmansk** and **Barnaul**, the latter of which has seen its new terminal opening delayed from 2025 to spring 2026.

New airport developments are progressing in tourism-driven regions. In **Arkhyz**, managed by Airports of Regions, a planned airport is expected to increase ski resort tourism by 40% upon opening in 2028.

**Sheregesh** will begin construction of a USD 390 million airport in 2027 to reduce reliance on Novokuznetsk. **Gorno-Altaysk**, currently managed by Rosaviatsiya, is set for a USD 110 million modernisation, with USD 87 million from the federal budget, expanding capacity to 1.2 million passengers annually.

In **Kaliningrad**, a USD 148 million project will expand Khrabrovo, managed by Novaport, increasing annual capacity to 7 million passengers. Kazan, operated by the Federal State Unitary Enterprise "Kazan International Airport," will begin constructing a new passenger terminal in 2025, doubling its hourly capacity to 3,000. Further expansions are planned at **Roshchino (Tyumen)**, **Tunoshna (Yaroslavl)**, and **Vologda** airports, with work beginning in 2025.

**Habarovsk's** international terminal, operated by JSC "Khabarovsk Airport," will open in March 2025, aiming to handle 3 million passengers by 2030. **Petropavlovsk-Kamchatsky**, **Blagoveshchensk**, and **Orenburg** airports—managed by Airports of Regions—are also undergoing major upgrades, with Petropavlovsk-Kamchatsky's new terminal, designed to resemble a volcano, set to open in spring 2025. These projects will significantly enhance Russia's aviation infrastructure, improving accessibility for both major cities and tourist destinations across the country.

**Makhachkala Uytash Airport** will begin construction of a new domestic terminal (Terminal A) in 2025 to address capacity constraints and enhance passenger services. As part of the airport's broader modernisation programme, construction is also underway on a new runway capable of accommodating all aircraft types.

**By 2030, Russia plans to reconstruct 28 airfields through concessions with major airport operators such as Novaport, Airports of Regions, and Aerodinamika.** The projects will follow a differentiated co-financing model, where the federal government will cover between 20% and 90% of costs, depending on passenger traffic. To support these projects, Russia has allocated RUB 50.5 billion (USD 563 million) for 2025–2027, with concessionaires expected to recover investments through an infrastructure fee charged to airlines. The necessary regulatory framework is set to be finalised by June 2025.

**In addition to the concession-based upgrades, Russia is also planning capital repairs for over 50 small airfields by 2030**, funded through increased aeronautical charges on airlines. The first projects will focus on airfields in Cheboksary and Tilichiki (Kamchatka), with RUB 12.5 billion (USD 140 million) expected to be collected in 2025 for these repairs. Ten additional airfields are currently in the design phase. #1236.DEV10

#### **MOLDOVA**

**Chişinău International Airport is set to expand its passenger terminal by more than 5,000 m<sup>2</sup> to accommodate rising passenger numbers and improve operational efficiency.** The project, overseen by the Ministry of Infrastructure and Regional Development (MIDR), aims to modernise the airport to European hub standards.

The expansion will include new commercial areas, such as shops, restaurants, and relaxation spaces, as well as the modernisation and enlargement of customs and passport control zones to streamline border crossings. Additionally, the project will upgrade access infrastructure, including stairways, elevators, and the second-floor layout.

Officials from MIDR and the airport administration have reviewed designs for new security and control areas, with a focus on efficiency, safety, and passenger comfort. Vice Prime Minister Vladimir Bolea emphasised that airport modernisation remains a priority, ensuring that Moldova is better connected to Europe and global markets.

The Public Property Agency (APP), which manages Chişinău International Airport (AIC) and Mărculeşti International Airport, has also launched a merger and development project for the two state enterprises. This initiative aims to create a modern and efficient airport system, centralising operations at Chişinău Airport while addressing financial losses at Mărculeşti Airport, a converted former air force base turned special economic zone. #1236.DEV11

#### **AZERBAIJAN**

**A new terminal complex is being planned for Baku Heydar Aliyev International Airport to accommodate growing passenger numbers, which exceeded seven million last year.** President Ilham Aliyev announced that the project and feasibility study for the terminal is currently underway. The new terminal aims to support the airport's ambition to become an international air transport hub. #1236.DEV12

#### **KAZAKHSTAN**

**New airports are set to be built in Katon-Karagay and Zaysan districts (East Kazakhstan) by the Kazakh Air Navigation State Enterprise, with completion expected by 2026.** The Katon-Karagay airport will be located near the village of Soldatovo, 38 km from Katon-Karagay, while the Zaysan airport will be built on a former military airfield, 25 km from Zaysan.

Initially, both airports will feature 2,200-meter-long, 35-meter-wide runways capable of handling Q400, ATR 42/72, and CRJ200 aircraft. If passenger traffic grows, the runways will be extended to 2,600 meters and widened to 45 meters to accommodate Airbus A320 and Boeing 737 aircraft.

The projects aim to improve access to these scenic regions, including the Katon-Karagay National Park and Lake Zaysan. #1236.DEV13

### **North America**

#### **CANADA**

**TradePort International Corporation, a subsidiary of Vantage Group, has announced major terminal upgrades at John C. Munro Hamilton International Airport (Ontario) to support future air service growth and the arrival of a new strategic airline partner, Porter Airlines.**



The upgrades follow a new 49-year management lease signed between the City of Hamilton and TradePort in September 2024.

Planned enhancements include an updated terminal exterior with expanded canopies, refreshed interiors for check-in, security screening, gate seating, and baggage claim, as well as improved digital signage and lighting. Future developments will introduce passenger boarding bridges for direct aircraft boarding, a first for the airport, along with infrastructure improvements to accommodate anticipated passenger growth.

Porter Airlines will launch service from Hamilton in early June 2025, offering daily flights to Calgary, Edmonton, Halifax, and Vancouver. The airline sees long-term growth potential in the market, with plans to expand its network further.

The partnership and investment aim to strengthen Hamilton International's role as a key hub for passenger travel and economic development, complementing its existing position as Canada's largest domestic overnight express cargo airport. #1236.DEV14

**The Canadian government has officially cancelled the long-debated plan to build a new international airport on the Pickering Airport Lands near Toronto (Ontario).** The 7,000-hectare property, acquired by Ottawa in the 1970s, was initially intended to serve as a future travel hub for the Greater Toronto Area (GTA). Over the years, parts of the site were repurposed, including the creation of Rouge National Urban Park in 2015.

Transport Canada announced that the remaining 35 km<sup>2</sup> of land would not be used for an airport but instead transferred to Parks Canada for conservation purposes. A formal public consultation process will determine future uses of the land, focusing on the region's needs. Transport Minister Anita Anand stated that the decision reflects a determination that an airport is "not the best use" for the site. This move also addresses long-standing environmental concerns surrounding the proposed airport. #1236.DEV15

## **UNITED STATES**

**The Barnstable Town Council (Massachusetts) has voted 7-5 to request a state-funded feasibility study on creating a joint military-civilian airport at Joint Base Cape Cod (JBCC).**

The study, to be conducted by MassDevelopment, will assess financial, legal, and environmental factors, operational capacity, regional benefits, and public support. An amendment was also approved to include economic development in the study's scope.

Barnstable is located 70 miles (113 km) southeast of Boston. The area is currently served by Gateway Cape Cod Airport in Hyannis, the town's main commercial airport. Gateway Airport Manager Katie Servis argued that past studies since 2000 have found relocating the airport unfeasible and cautioned against making JBCC a "Logan South," referring to Boston Logan International Airport. #1236.DEV16

**Greenville-Spartanburg International Airport in South Carolina is undergoing several expansion projects to accommodate increasing passenger demand.** The airport handled 2.8 million passengers in 2024 and expects to reach 3 million in 2025, setting another record year for traffic. To support this growth, a USD 97 million parking garage is under construction, which will add 1,500 new parking spaces and serve as a consolidated rental car facility. Work on the Terminal Roadway Improvement Project (TRIP), which includes expanded curbs and new traffic lanes, is in its final stage and will be completed in the next month. A USD 6.8 million terminal expansion is also underway, adding two new gates, A0 and B5, with completion expected by June 2025. #1236.DEV17

**Louisville Muhammad Ali International Airport in Kentucky is moving forward with over USD 1 billion in improvements under its SDF Next Program, with several major projects still in development.** In the next two years, the airport will open a new expanded security checkpoint, realign

terminal approach roadways, and upgrade concourse and gate areas. Additional airfield improvements are planned, along with the completion of the SDF MicroGrid, a backup power system ensuring full airport operations during emergencies.

**Long-term projects** include exterior terminal enhancements, a new parking garage, and upgrades to the ticketing level, though these will take several more years to complete.

Since the programme launched in 2019, nearly USD 350 million in projects have been completed, including a new Airport Operations Command Center, security upgrades, a rental car facility, and a geothermal heating and cooling system. The airport also renovated the baggage claim area, adding a new baggage handling system, rental car counters, and an Airport Information Center. USD 260 million in additional projects are expected to be completed by 2027. #1236.DEV18

**The Falls International Airport (Minnesota) is planning a USD 15 million terminal expansion and renovation, with a public discussion scheduled for September.** The project will be carried out in two phases, with Phase 1 costing USD 9 million (already funded) and Phase 2 requiring USD 4.5 million, for which funding is still being sought.

The upgrades aim to expand secure areas for larger groups, add bathrooms, and improve inspection facilities. The terminal, now 40 years old, faces security and efficiency challenges, with outdated mechanical and electrical systems and ageing emergency generators. #1236.DEV19

**Bozeman Yellowstone International Airport (Montana) is expanding its east terminal as part of a multi-phase project estimated to cost between USD 140 million and USD 180 million.**

The expansion aims to improve passenger experience, increase capacity, and develop essential infrastructure to support future growth. The project will add three new gates, increasing the total from 12 to 15, while also enhancing the A Concourse with larger hold rooms, modern amenities, and additional retail, food, and beverage concessions. The baggage claim area will be upgraded with three high-capacity carousels, and a second security checkpoint will be added on the east end of the terminal to improve passenger flow. A third floor will be constructed to house the airport's administration offices.

Construction is already underway, covering the entire east end of the terminal from baggage claim to the parking garage entrance. The first phase, known as the "Enabling Phase," was completed in late 2024 and involved establishing temporary infrastructure to maintain daily operations. Phase 1, which began shortly after, includes demolishing the north half of the original terminal building, excavation, foundation work, and structural steel erection. The full expansion is expected to be completed by 2030. The airport handled 2.6 million passengers in 2024. #1236.DEV20

**Taos Regional Airport in New Mexico will begin construction on a new terminal.** The project will replace the existing small terminal with a 7,500 m<sup>2</sup> facility, addressing overcrowding caused by increasing passenger traffic.

The USD 7 million project was initially funded with USD 5.4 million in 2020, but construction was delayed due to COVID-19 and rising costs. In 2021, the New Mexico Department of Transportation (NMDOT) contributed USD 1.5 million, ensuring full funding. The expansion supports non-stop JSX flights from Denver, Dallas, San Diego, and Austin while also accommodating local travel needs.

Construction is expected to be completed by October 2025. Additionally, USD 1.3 million has been allocated for an airport parking lot project, which is still in the planning stages. #1236.DEV21

## Latin America & The Caribbean

### MEXICO

**Cozumel International Airport (Quintana Roo state) is set to undergo an expansion to accommodate larger aircraft from Europe.** Grupo Aeroportuario del Sureste (ASUR) will invest MXN 150 million (USD 7.5 million) in the project, which includes constructing a new building to expand the check-in area. The work is expected to be completed by late 2027 or early 2028 and will proceed without disrupting passengers or airport operations. While no modifications will be made to the runway, as it already meets the requirements for large aircraft, the expansion aims to enhance terminal capacity in anticipation of future passenger growth.

Separately, runway maintenance work is scheduled for completion by the end of February. The expansion comes as Cozumel faces a decline in passenger arrivals following the cancellation of Southwest and Volaris routes. To counter this, efforts are underway to redirect flights from Cancún International Airport to Cozumel. #1236.DEV22

### PERU

**Jauja Airport, a high-elevation regional airport located in the high-elevation Junín Region, is planning to extend its runway.** The project will extend the runway from 2,800 meters to 3,400 meters and widen it to 45 meters, allowing operations for larger aircraft such as the Airbus A320 and Boeing 737. The USD 95 million project also includes a new passenger terminal, expanded aircraft apron, fire station, hangars, a new control tower, and improved parking facilities.

The expansion and modernisation are progressing, with the land acquisition phase nearing completion. The construction tender is expected to be issued in 2026.

Jauja Airport serves as the main air link between Lima and the central highlands, and the modernisation aims to create infrastructure comparable to Cusco or Quito airports, enhancing passenger comfort and operational capacity. #1236.DEV23

### BRAZIL

**Curitiba's Afonso Pena International Airport will commence expansion works in 2025.** The project includes the construction of a new 3,000-meter runway parallel to the existing main runway. Scheduled for completion in December 2026 under the concession contract with CCR Aeroportos and ANAC, the project aims to increase the airport's operational capacity, enabling direct flights to North America and Europe while boosting Paraná's logistics sector.

The project, valued at BRL 200 million (approximately USD 33.8 million), also includes a new taxiway connecting the terminal to the expanded aircraft apron, which gained 60,000 m<sup>2</sup> and six additional parking spaces in 2024. #1236.DEV24

**The Government of Brazil has allocated BRL 48 million (USD 9.7 million) to expand and modernise Santa Rosa Airport (Rio Grande do Sul), with construction set to begin immediately.** The expansion includes extending the runway from 1,200 to 1,630 metres, with additional safety areas bringing the total length to 1,930 metres. This will allow the airport to accommodate aircraft carrying up to 150 passengers, increasing accessibility and boosting local economic activity. Additional upgrades include a new taxiway and aircraft apron, improved runway safety zones, drainage systems, a new perimeter fence, and enhanced air navigation aids. The project will also upgrade road access and expand parking facilities to improve operational efficiency. #1236.DEV25

**A reform of Presidente Prudente Airport (São Paulo) will begin in March 2025, with an investment of BRL 20 million (USD 3.8 million) aimed at expanding the passenger terminal and improving operational capacity.** The project, led by the ASP (Aeroportos Paulistas)



concessionaire, includes terminal expansion, commercial development, and operational upgrades to boost the airport's regional significance. The works are scheduled for completion within a year, with the first phase involving the submission of the terminal expansion plan to the local urban planning department for review. The project has been welcomed by local authorities, who see it as a major driver for regional development and improved passenger experience.

Since being managed by ASP in 2022, the airport has seen the largest passenger growth in São Paulo state, increasing from 250,000 to nearly 400,000 passengers annually. The first phase of the works is set to begin after the rainy season, with a formal launch event scheduled for February 2025. #1236.DEV26

## **URUGUAY**

**Carrasco International Airport is set to build a new Courier Cargo Terminal, scheduled for completion in the second half of 2026.** The project, led by Latin American Cargo City (LACC), involves an investment of over USD 10 million and aims to enhance logistics capabilities, particularly for e-commerce shipments. The new facility will be located at the site of the airport's former passenger terminal, which was in operation until 2009. The terminal will span 5,000 m<sup>2</sup> and feature advanced logistics infrastructure, including automated vertical warehouses, cold storage chambers, dedicated client service areas, and corporate offices.

The development comes in response to Uruguay's surging e-commerce sector, with international shipments increasing 170% in the second half of 2024 compared to the same period in 2023.

LACC highlighted that the new facility will operate 24/7, integrating customs processing and optimising delivery times. Construction is set to begin in February 2025, with the main structure expected to be completed by mid-year. #1236.DEV27

## **ARGENTINA**

**The public tender process has begun for the expansion and modernisation of Benjamín Matienzo International Airport (TUC) in San Miguel de Tucumán, according to Aeropuertos Argentina 2000.** The opening of bids is scheduled for 1 April 2025, and the project is expected to be completed in 26 months. The official budget exceeds ARS 48 billion (USD 55 million) and is funded through international sources (including the Inter-American Development Bank and CAF), national funds, and the Tucumán provincial budget.

The expansion will nearly double the terminal size, increasing it from 6,750 m<sup>2</sup> to over 10,000 m<sup>2</sup>, reorganising the facilities into two levels, and fully renovating the check-in hall. New equipment, including baggage handling systems and a carousel, will improve efficiency. Domestic and international arrival halls will be unified, allowing more flexible use of space.

A major upgrade will be the addition of three fixed boarding bridges with telescopic jetways, replacing the airport's single jetway. The second-floor expansion will include a larger pre-boarding area, creating a flexible waiting space to accommodate passenger demand. #1236.DEV28

## **Africa**

## **ETHIOPIA**

**Ethiopian Airlines Group plans to develop new passenger terminals and support facility buildings at Nekemte and Dembidolo Airports.** The project aims to improve passenger capacity, modernise facilities, and support economic growth in western Ethiopia.

The new terminal buildings will provide upgraded passenger services, improved security, and expanded operational capacity. Nekemte Airport serves as an important regional hub in western Ethiopia, while Dembidolo Airport improves connectivity in the Oromia region near the border with South Sudan. Both airports play a vital role in facilitating domestic air travel and economic development in remote areas.

The development is expected to be completed within 730 calendar days from the start of construction. Ethiopian Airlines issued a tender for qualified contractors to design and build the terminals, which was due on 14 February. #1236.DEV29

#### **LIBERIA**

**The Liberian government is moving forward with major upgrades at Monrovia Roberts International Airport.** The administration is currently engaging with developers to expand the terminal, upgrade the runway, and modernise management in line with international standards. Details about the improvements were unclear at the time of publishing.

The airport is equipped with a 3,353-metre runway and a passenger terminal, which opened in 2020. To strengthen operational efficiency, the government has procured new fire trucks, backup generators, and advanced navigational aids to improve airport safety and boost confidence among international airlines. Efforts to expand air connectivity include securing the return of Ethiopian Airlines, now linking Liberia to over 150 international destinations, and ongoing negotiations with Qatar Airways to establish direct air service agreements. #1236.DEV30

#### **NIGERIA**

**The upgrade of Samuel Ladoke Akintola Airport (Ibadan) is progressing, with the construction of a new terminal building expected to be completed by March 2026.** The upgraded airport will have the capacity to handle one million passengers annually, a significant increase from its current 100,000-passenger capacity. Oyo State Governor Seyi Makinde launched the construction as part of efforts to bring the airport up to international standards.

The project is being executed by Messrs Craneburg Construction Ltd, with the foundation-laying ceremony led by Bimbo Adekanmbi, chairman of the airport upgrade committee. This marks the second phase of the airport's expansion, following the extension of the runway to 3,000 metres in September 2024 to accommodate larger aircraft. The upgrade is expected to improve passenger flow, enhance cargo handling capacity, and position Ibadan Airport as a key aviation hub in Nigeria. #1236.DEV31

#### **TANZANIA**

**Construction of Msalato International Airport (Dodoma) is progressing, with the runway now 84% complete and expected to be finished by June 2025.** The USD 140 million project is being built in two phases, with the first phase covering essential infrastructure such as the 3,600 m-long, 60 m-wide runway, taxiways, aircraft apron, service roads, and airfield lighting for 24-hour operations. The apron will accommodate 13 large aircraft. The second phase, costing USD 164 million, includes the passenger terminal, air traffic control tower, fire service offices, power and meteorological stations, and baggage handling systems.

Tanzania's Minister for Transport, Professor Makame Mbarawa, recently inspected the site and urged the contractor to complete the tarmac before the rainy season. The airport is classified as a 4E facility, capable of handling large aircraft such as the Airbus A380 and Boeing 787. Once operational, it will enable direct international flights from Dodoma, supporting economic growth, job creation, and increased investment.

Economist Dr Hildebrand Shayo highlighted the airport's potential to transform Dodoma into a major economic hub by attracting tourism, fostering business growth, and improving connectivity. The project aligns with Tanzania's broader aviation development, including the expansion of Air Tanzania's fleet, which now consists of 16 aircraft, including wide-body and narrow-body jets. #1236.DEV32

## **MADAGASCAR**

### **Madagascar plans to renovate all its airports to support the goal of welcoming 1 million tourists by 2028.**

Jean Germain Andrianiana, Director General of Aéroports de Madagascar (ADEMA), announced the initiative during a ceremony at Ivato, stating that the upgrades will align with international quality and safety standards. The renovation projects will be carried out with support from financial and technical partners, including the World Bank, which has already funded the rehabilitation of Toamasina Airport's runway with a USD 10 million investment.

To further boost tourism, Madagascar aims to expand its flight capacity. Transport Minister Valéry Ramonjavelo confirmed that Madagascar Airlines will increase its fleet from five aircraft in March to nine by the end of the year. ADEMA is also working to ensure that Madagascar's airports can accommodate flights around the clock. #1236.DEV33

## **Middle East**

## **QATAR**

### **Doha's Hamad International Airport (DOH) in Qatar has opened Concourse E as part of its terminal expansion programme, adding 51,000 m<sup>2</sup> of space and eight new contact gates, increasing overall gate capacity by 20%.**

The expansion improves boarding efficiency, reduces reliance on remote gates, and incorporates accessibility and sustainability-focused design. Key features include self-boarding gates, universal accessibility enhancements, ergonomic seating with power outlets, expanded retail and dining options, and energy-efficient infrastructure. The airport will soon announce further developments, including the Concourse D expansion. Hamad International Airport was named the "World's Best Airport" by SKYTRAX in 2024 and continues to enhance passenger experience through its long-term expansion plans. #1236.DEV34

## **Asia Pacific**

## **INDIA**

### **Noida International Airport (NIAL) is set to begin operations on 17 April 2025, with flights to over 30 destinations, including 25 domestic routes, three international routes, and two cargo flights.**

The airport, located in Jewar, is nearing completion, with over 80% of terminal work finished by the end of January 2025. International flights are planned for Dubai, Zurich, and Singapore, with services initially confirmed for six months after the airport's launch. Zurich was selected due to its connection with Zurich Airport International (Zurich AG), NIAL's concessionaire. Domestic routes will include Mumbai, Bengaluru, Lucknow, Hyderabad, Dehradun, and Hubli.

Negotiations with airlines for regular operations are ongoing, ensuring a mix of domestic and international connectivity from the start. #1236.DEV35

### **Mumbai's Chhatrapati Shivaji Maharaj International Airport (CSMIA) is set to partially close Terminal 1 in 2026 for redevelopment.**

The project, expected to span nearly three years, aims to enhance the terminal's capacity by 33%, enabling it to accommodate 20 million passengers annually. Airlines such as IndiGo and Air India are actively discussing measures to minimise operational disruptions during this period. The revamped Terminal 1 and Navi Mumbai International Airport's Terminal 2 are anticipated to open in 2029, just months apart.

In March 2024, reports indicated that the Adani Group had planned to demolish and completely rebuild Terminal 1, citing significant structural defects in the buildings constructed between 1965 and 2010. However, these plans appear to have been scaled down. The same reports suggested plans to link Terminal 1 and Terminal 2 via an underground tunnel to enhance passenger movement and operational efficiency. However, the current status of this proposal remains unclear at the time of writing.

#1236.DEV36

**Bengaluru's Kempegowda International Airport (Karnataka) is planning a USD 2 billion expansion to accommodate over 100 million annual passengers and 1.5 million tonnes of cargo.** The Master Plan, recently approved by Bangalore International Airport Limited (BIAL), includes major infrastructure upgrades over the next five years, focusing on expanding the existing two terminals and reserving space for Terminal 3.

Key developments include the refurbishment of Terminal 1, adding capacity for an additional 20 million passengers, and the construction of an automated people mover between terminals. If passenger growth surpasses 85 million annually, Terminal 3 will be developed on the airport's eastern side.

Ongoing projects include the Western Cross taxiway, which will enhance airfield connectivity, complementing the existing Eastern taxiway. The airport plans to increase the number of aircraft stands from 140 to 230 by the next decade. Future transport links will include Metro connectivity by 2026 and space reserved for a Suburban Rail corridor. The full expansion is targeted for completion within five years.

Meanwhile, **the Indian central government has signalled that it is open to considering a second international airport for Bengaluru, pending a formal proposal from the state government.** Union Civil Aviation Minister K Rammohan Naidu acknowledged that Kempegowda International Airport (BLR) is nearing capacity, and a second airport may be necessary. Karnataka's Heavy and Medium Industries Minister M B Patil confirmed that three potential sites have been shortlisted, with a final decision yet to be made. Meanwhile, Tamil Nadu's proposal for a new airport in Hosur faces challenges due to an agreement with Bangalore International Airport Ltd (BIAL) that restricts the development of a competing airport within a 150 km radius until 2033. Discussions between Tamil Nadu, BIAL, and the Union government are ongoing to negotiate a solution. The Airports Authority of India (AAI) is evaluating two shortlisted sites for the proposed Hosur airport, which, if approved, would take six to seven years to construct. #1236.DEV37

**The USD 250 million expansion of Coimbatore International Airport (Tamil Nadu) is progressing as the Airports Authority of India (AAI) has taken possession of 470 acres of land and begun preliminary works.** The total project area covers 632 acres, including private, defence, and government land across four villages. Key developments include a new passenger terminal and extending the runway from 2,895 metres to 3,810 metres to accommodate larger aircraft and enhance international connectivity.

The airport, located in Peelamedu, 11 km from Coimbatore's city centre, has struggled to meet growing passenger demand. In 2024, it handled 3 million passengers, surpassing its terminal capacity of 2 million. Passenger traffic has surged in recent years, with international travellers increasing from 51,934 in 2021 to 235,582 in 2024, while domestic traffic rose from 1.22 million in 2021 to 2.83 million in 2024. With air traffic expected to exceed 3.5 million in 2025, the expansion is crucial to meeting future demand. #1236.DEV38

**The Airports Authority of India (AAI) has initiated the tender process for expansion and development projects at Keshod Airport in Gujarat, India.** The project involves extending and strengthening Runway 05/23, constructing a link taxiway, a parallel taxi track (PTT), an apron, an isolation bay, a perimeter road, and an operational boundary wall. Additional work includes a drainage system and related civil and electrical upgrades to enhance the airport's operational capacity and infrastructure.

The project is estimated to cost INR 1.61 billion (approximately USD 19.5 million, excluding GST) and is expected to be completed within 18 months after the award of works, accounting for a two-month monsoon buffer. The bid submission deadline is 28 January 2025.

This expansion aims to improve air connectivity in the Sorath region, known for attractions like the Gir lion sanctuary, Somnath Jyotirling temple, and Junagadh's Girnar mountain. #1236.DEV39

**In Maharashtra, the Maharashtra Airport Development Company Ltd (MADC) is developing a greenfield airport in Gadchiroli across 229.43 hectares in the villages of Murkhala, Pulkhal, and Kaneri.** Designed to handle Airbus A320 Neo, ATR-72, and Q-400 aircraft, the airport will feature a runway, taxiways, apron, isolation bay, terminal building, ATC tower, and a carbon-neutral terminal with a solar power generation system. The project, valued at USD 72 million, includes an initial six-month planning period, followed by 30 months for construction and commissioning. AAI has conducted a pre-feasibility study, confirming site suitability for A320 operations. The airport will also support CRPF and anti-Naxal operations, with infrastructure dedicated to security forces. MADC has issued a tender for consultancy services, with a submission deadline of 20 February 2025. #1236.DEV40

**In Telangana, the Airports Authority of India (AAI) conducted a pre-feasibility study in January 2025 for a new greenfield airport in Bhadradri Kothagudem.** The study was initiated in response to parliamentary inquiries about expanding aviation infrastructure beyond Hyderabad Rajiv Gandhi International Airport. While this marks the first step toward development, further evaluations and approvals will be required before construction can proceed. #1236.DEV41

**In Bihar, the Indian government has granted in-principle approval for a greenfield airport in Rajgir and a brownfield expansion at Raxaul Airport.** The Bihar government has identified 1,200 acres near Silao in Nalanda district, about 90 km from Patna, for the Rajgir airport, which will be located near Nalanda University and Rajgir Stadium. An Obstacle Limitation Surface (OLS) survey will be conducted at Rajgir on 6 February 2025, with similar surveys expected at Bhagalpur and Sonapur. The Raxaul Airport project involves expanding the existing facility with 140 acres of new land for terminal infrastructure. At Bihta Airport, a new civil enclave is set to begin construction following the completion of the bidding process. Plans include extending the runway from 2,438 m to 3,658 m, requiring 191 acres of additional land, with the Bihar government securing land on both the east and west sides. The estimated land acquisition cost is INR 5 billion (USD 60 million), while the Union government has sanctioned INR 14.13 billion (USD 170 million) for Bihta's new civil enclave. Meanwhile, Purnia Airport is also set to begin construction soon, paving the way for commercial operations. #1236.DEV42

**A greenfield airport is set to be developed at Bundi, Kota, Rajasthan, with the Airports Authority of India (AAI) overseeing the project.** Valued at INR 4.67 billion (USD 561 million), the development will follow an Engineering, Procurement, and Construction (EPC) model and is expected to be completed within 730 days. The project includes the construction of a runway and taxiway to enhance air connectivity in the region. AAI's engineering division will manage the execution, with independent external monitors ensuring compliance. As part of the process, AAI has issued a tender inviting bids, with submissions open from 3 April to 11 April 2025. #1236.DEV43

## **SRI LANKA**

**Colombo's Bandaranaike International Airport will undergo a redesign of its Arrival Lobby to accommodate the increasing number of passengers, particularly tourists.** Airport and Aviation Services (Sri Lanka) Limited (AASL) is leading the project in reducing congestion and improving passenger flow. Planned upgrades include expanding the lobby, relocating and increasing the number of ATMs, and establishing a central travel information counter to assist arriving tourists. The redesign follows a visit by the Minister of Transport, Highways, Ports, and Civil Aviation and responds to a rise in daily tourist arrivals, which averaged 8,150 in January 2025, a 23% increase from January 2024. These



enhancements will help manage passenger volumes until Terminal 2 is completed in March 2028.  
#1236.DEV44

## **BANGLADESH**

**The Civil Aviation Authority of Bangladesh (CAAB) is moving forward with plans to revive six defunct airports while simultaneously cancelling 16 airport development projects deemed redundant.** The government aims to enhance regional connectivity and economic growth by reopening key airports, with Bogra Airport as the top priority. The project has a proposed budget of BDT 12 billion (USD 110 million), with renovations expected to be completed within six months. The broader revival initiative includes Ishwardi (Pabna), Thakurgaon, Shamshernagar (Moulvibazar), Comilla, Bogra, and Lalmonirhat, all of which date back to British colonial rule but have since fallen into disuse. Some have been converted into grazing lands or commercial spaces, requiring land reclamation efforts.

Bogra Airport, completed in 2000 but never operational, is set to benefit from 550 acres of additional land acquisition. Other airports, such as Ishwardi, located near the Rooppur Nuclear Power Plant, and Shamshernagar, which could serve Moulvibazar and Habiganj, also hold economic potential. To support growing air traffic demand, CAAB is in talks with Biman Bangladesh Airlines, US-Bangla Airlines, NovoAir, and Air Astra to expand flight operations at regional airports, such as Shahjalal International Airport (DAC), Cox's Bazar, and Rajshahi airports are already experiencing capacity constraints. However, the stalled Khan Jahan Ali Airport project in Bagerhat, first approved in 2015 with a budget of BDT 5.4 billion (USD 50 million), continues to face bureaucratic and financial challenges.

**CAAB has also proposed cancelling 16 airport development projects valued at USD 29 million, citing redundancy and regulatory violations.** The cancelled projects, approved under the previous Awami League administration, included mosques, educational institutions, and residential buildings at Shahjalal International Airport (DAC) and other facilities. A review found that many lacked proper development project proposals (DPPs) and violated planning regulations. Additionally, the finance ministry has restricted new infrastructure spending under the 2024-25 budget, reinforcing the need to prioritise essential projects.

Contractors have opposed the cancellations, alleging political interference, as preferred bidders did not win the contracts. Key scrapped projects include a 14-storey residential building in Dhaka's Kurmitola, a stakeholder office at DAC, and infrastructure upgrades at airports in Chattogram, Sylhet, and Bagerhat. CAAB has requested government approval to revise and reimplement necessary projects under updated procedures that align with current planning guidelines. #1236.DEV45

## **THAILAND**

**Airports of Thailand (AOT) is reviewing its master plan for Bangkok Suvarnabhumi Airport (BKK) to improve cost efficiency and passenger operations.** The airport currently features a single H-shaped northern terminal, the newly built Satellite 1 Terminal (SAT 1), and three runways. The original plan proposed mirroring these terminals on the southern side. However, due to high operational costs linked to SAT 1's baggage handling and automated people mover system, AOT is reconsidering its expansion strategy.

The revised plan, expected to be completed in six months, proposes a larger southern terminal incorporating hotels and a shopping mall designed to handle approximately 70 million passengers annually. This will increase BKK's total capacity to 150 million passengers. If the review confirms feasibility, the THB 140 billion (USD 4 billion) project will enter detailed design, with construction anticipated to begin in mid-2027. A foreign airport consultant will review AOT's plans.

BKK's third runway has opened and is in the familiarisation phase, with aircraft movements currently at 64 flights per hour, set to increase to 94 flights per hour by the next summer-winter season. Additionally,

to ease congestion at departure halls, the airport will launch a 24-hour check-in initiative in April, utilising an unused 4,000-bag capacity storage system. #1236.DEV46

#### **MALAYSIA**

**The Federal Government of Malaysia has approved MYR 60 million (USD 13 million) for the expansion of Sultan Azlan Shah Airport (IPH) in Perak.** The project will be carried out in two phases: MYR 8 million for the first phase and MYR 52 million for the second. Additionally, the Ipoh City Council will allocate MYR 4 million to improve airport access roads.

The expansion aims to increase passenger capacity from 500,000 to 700,000 and includes a 10.52-hectare cargo development area to boost high-value exports to Singapore and Thailand. The Perak Chinese Chamber of Commerce and Industry (PCCCI) has urged further infrastructure improvements and port development to strengthen Perak's economic position. #1236.DEV47

#### **JAPAN**

**Ibaraki Airport (IBR) in Japan is planning a major expansion to increase international flights and improve its facilities, aiming to establish itself as the Kanto region's third major hub alongside Haneda and Narita airports.** The Ibaraki prefectural government unveiled its development vision on 5 February 2025, outlining plans to extend routes to Singapore, Vietnam, Thailand, Europe, and the United States, building on its existing connections to Shanghai, Cheongju, and Taiwan.

To accommodate the expected passenger growth, the plan includes new taxiways, expanded aircraft parking aprons, and a larger terminal building to alleviate congestion. The new taxiways will enable separate paths for departing and arriving aircraft, increasing capacity from two to more than eight flights per hour. Additional upgrades include expanded security checkpoints, waiting areas, baggage claim facilities, and multi-level parking areas.

The panel also addressed airport access and noise concerns, with discussions on ridesharing options due to a shortage of shuttle drivers. The final recommendations will be compiled by the end of the fiscal year. In 2023, Ibaraki Airport handled 750,000 passengers, including 50,000 international travellers, on two weekly flights. #1236.DEV48

#### **THE PHILIPPINES**

**The New Dumaguete Development Airport project in the Philippines is facing delays after the bidding process for consultancy services failed.** The Department of Transportation (DOTr) declared the bidding unsuccessful as the sole bidder, a South Korean consortium, did not meet all the requirements. The consortium, composed of Incheon Airport Corp., Keunjung Architects & Engineers, Yooshin Engineering, and Ilshin Engineering, failed to submit a required technical proposal form detailing project team composition and task assignments.

The DOTr plans to replace the existing Dumaguete-Sibulan Airport to accommodate projected passenger growth to 2.5 million by 2038, up from the current 800,000 capacity. The new facility is also expected to support international flights in the future. The project is being developed with funding from the Export-Import Bank of Korea, which has pledged a USD 255.72 million loan. The timeline for reopening the bidding process remains uncertain, though the South Korean consortium may participate again. #1236.DEV49

**The contract for the runway extension at Busuanga Airport (Palawan, Philippines) is expected to be awarded by the second quarter of 2025.** The USD 5.5 million project, funded by the 2025 General Appropriations Act, aims to expand the existing runway to accommodate larger aircraft and improve airport operations.

The government is also planning the New Busuanga Airport project, valued at USD 271 million, which will cover 282.5 hectares and feature a new runway and expanded passenger terminal. The new airport is expected to handle over 2.5 million passengers annually, compared to the current airport's capacity of 263,505 passengers.

Separately, the Department of Transportation (DoTr) plans to award a USD 1.95 million contract for a parallel taxiway at Laoag International Airport (Ilocos Norte, Philippines) in the second quarter, funded by the 2024 General Appropriations Act. Additionally, a feasibility study for the development of the New Surigao Airport is in progress, with USD 1 million allocated for consultancy services.

The DoTr has allocated USD 248 million to upgrade regional airports across the country to meet growing air travel demand. #1236.DEV50

## **FIJI**

**The Ministry of Civil Aviation is planning to expand Matei Airport in Taveuni (Fiji) to accommodate ATR72 aircraft, increasing capacity from the current Twin Otter planes, which seat 18 passengers, to the ATR72, which carries 68.** Minister Viliame Gavoka acknowledged that limited airlift capacity has historically hindered tourism growth in Taveuni, but with the government's focus on infrastructure development and tourism expansion in Vanua Levu, the project remains in the planning stages. Discussions with local residents are ongoing to determine the feasibility of extending the runway.

Meanwhile, feasibility studies are also underway for a potential international-standard airport in Vunilagi, Cakaudrove, to address increasing transportation needs in the Northern Division. Additionally, a groundbreaking ceremony for the Labasa Airport Terminal is scheduled for this Friday. #1236.DEV51

## **Vertiports**

**São José dos Campos Airport (SJK) in São Paulo, Brazil, has been selected by the National Civil Aviation Agency (ANAC) as one of two sites for an experimental vertiport, potentially becoming the first in Latin America dedicated to electric vertical takeoff and landing (eVTOL) aircraft.** The project, developed in partnership with VertiMob Infrastructure, is part of ANAC's regulatory sandbox initiative and is designed to test innovative infrastructure solutions for urban air mobility.

The vertiport will be installed in the airport's existing engine test area, which is already paved and strategically located for this purpose. This initiative positions São José dos Campos as a key innovation hub, allowing industry, regulatory authorities, and companies to collaborate on establishing safety and operational standards for eVTOL transportation.

The next steps involve setting up the infrastructure, conducting initial simulations, and preparing for experimental operations in 2026 when eVTOLs are expected to begin commercial flights. #1236.DEV52

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