

GLOBAL AIRPORT DEVELOPMENT NEWS

Top Stories

Europe

ICELAND

Keflavík Airport has postponed plans for a third runway, with operator Isavia excluding the project from its long-term strategy to 2045. The airport currently operates two runways, and earlier proposals had considered reactivating a third runway decommissioned around 30 years ago. This option has now been ruled out, with any future third runway envisaged at a different location if pursued. According to Isavia, the decision reflects the high cost associated with runway expansion. The operator stated that construction of a third runway is not planned in the near term under the current development framework. Instead, investment will focus on infrastructure projects aimed at improving the efficiency and utilisation of existing airport facilities, rather than adding new runway capacity. #1266.DEV1

NORWAY

Oslo Airport has outlined plans for future expansion, including new cargo facilities and passenger terminal capacity increases. Avinor, the state-owned airport operator, plans to relocate the existing cargo area to the west side of the airport and develop new cargo and logistics terminals, responding to growing air freight demand. The cargo expansion is expected to form the first phase of the programme, subject to investment decisions and approvals.

The plans also include a future extension of the north pier passenger terminal once the current capacity limit of 35 million passengers per year is reached. Oslo Airport handled approximately 27 million passengers in the previous year. Additional aircraft parking capacity is also planned to address current shortages.

Operational improvements include optimising the two existing runways and constructing rapid exit taxiways to increase aircraft movements, and postponing the need for a third runway, which Avinor had earlier indicated would become necessary by the late 2040s. These measures are expected to be implemented alongside future runway resurfacing, with the overall expansion programme projected for completion by 2040. #1266.DEV2

GERMANY

Hamburg Airport is advancing a series of infrastructure investments aimed at improving operational reliability, passenger facilities and long-term resilience. For 2026, the airport has allocated approximately EUR 70 million (USD 76.3 million) to upgrade key infrastructure. This includes refurbishment of passenger areas such as seating in the Airport Plaza food court, modernisation of sanitary facilities and the addition of terminal-adjacent parking capacity. These measures form part of the ongoing "HAM Upgrade" programme, which began in 2025.

A major component of the investment programme is the modernisation of the baggage handling system, with a total budget of around EUR 90 million scheduled for completion by 2029. In parallel, the airport is investing approximately EUR 38 million to upgrade its power supply infrastructure by 2028, aimed at improving operational stability.

Additional projects include enhanced perimeter security, with around EUR 18 million allocated between 2024 and 2028 for external protection measures. The overall investment strategy focuses on maintaining

reliable operations while upgrading ageing infrastructure and supporting future passenger demand.
#1266.DEV3

SPAIN

Aena, Spain's national airport operator, has relaunched a EUR 63.1 million tender for project management and technical assistance to oversee the expansion of Málaga-Costa del Sol Airport.

The five-year contract will coordinate design, construction and delivery of the airport's second major expansion, including a new non-Schengen pier with centralised border control, additional contact stands, expanded security areas, redesigned baggage systems and new taxiways.

The tender forms part of a wider EUR 1.5 billion investment programme under Spain's airport regulatory framework for 2027–2031, aimed at increasing annual capacity to 36 million passengers, with major construction expected to begin from 2028.

Aena had previously cancelled the original tender in late 2025 after legal challenges affecting similar contracts elsewhere in its airport network created procurement uncertainty, prompting the operator to relaunch the process under revised conditions to avoid delays. #1266.DEV4

Spain's government has confirmed that no plans exist for a second airport in Madrid, maintaining its focus on expanding existing infrastructure.

In parliamentary responses, authorities stated that Aena, Spain's airport operator, does not plan to develop new private airport infrastructure or alter operations at existing facilities. Instead, investment of approximately EUR 9.99 billion (USD 10.8 billion) is planned for 2027–2031 to expand capacity at Adolfo Suárez Madrid-Barajas Airport, including upgrades to Terminals T4 and T4S and a new terminal processor.

Madrid-Cuatro Vientos Airport will continue operating under its current role as a general aviation and training facility, with no plans for closure or operational changes, while proposals for alternative airports such as Madrid Sur remain under review without government commitment. #1266.DEV5

PORTUGAL

The new Lisbon airport planned at Alcochete is now expected to open in 2037, three years later than the previously announced 2034 timeline.

The project, referred to as Aeroporto Luís de Camões and to be developed on a former military site, remains in the planning phase, with ANA Aeroportos de Portugal preparing its concession proposal, and construction yet to be awarded. The government has validated the location and continues to advance environmental and technical studies, including the submission of the environmental impact assessment in July 2026.

Authorities have identified the need for adjustments to the airport master plan and revisions to traffic forecasts, which are considered conservative. Local authorities have been informed of the revised timeline, while the government has publicly maintained the original schedule despite acknowledging differences with the operator.

The airport is planned as a replacement for Lisbon's existing airport, with progress dependent on completion of planning, regulatory approvals and concession arrangements. #1266.DEV6

ALBANIA

Kastrati Group, the Albanian owner of Tirana International Airport, plans to invest EUR 152 million in Tirana International Airport between 2026 and 2028.

The investment follows approximately EUR 110 million (USD 127 million) already committed to airport infrastructure through 2025 since Kastrati acquired the concessionaire in 2020. Planned works include the expansion of the passenger terminal to 40,000 m² and upgrades to airport security systems.

Tirana International Airport handled 11.6 million passengers in 2025, an increase of 8.7% compared with the previous year, reflecting continued traffic growth requiring additional capacity.

The concession, originally established in 2005 with international investors, remains under private operation, with Kastrati Group assuming full ownership for EUR 71 million in 2020. #1266.DEV7

TÜRKİYE (TURKEY)

Istanbul Airport and Sabiha Gökçen Airport will be connected by a new railway line under the Northern Rail Transit Project. The project has secured EUR 1.67 billion (USD 1.8 billion) in financing from the World Bank, with additional international funding expected to bring total external financing to approximately USD 6.75 billion. The line will run between Gebze, Sabiha Gökçen Airport, Yavuz Sultan Selim Bridge, Istanbul Airport and Halkalı.

The scheme will provide an additional rail crossing of the Bosphorus and form part of national and international transport corridors. Construction will be led by Türkiye's Ministry of Transport and Infrastructure.

The financing forms part of broader external funding arrangements for 2026, with total secured funding reaching approximately EUR 3 billion (USD 3.2 billion). #1266.DEV8

POLAND

PKP Polskie Linie Kolejowe, the Polish state-owned rail infrastructure manager, has launched a tender to build a rail link to Warsaw-Modlin Airport (Mazovia). The project includes construction of a 5.5 km double-track line connecting the airport to Modlin station, along with a new rail station adjacent to the terminal and upgrades to the existing station, including an additional track and a 200 m platform. The scope also includes a freight station and three road viaducts to improve access and traffic flow.

Construction is scheduled to begin in 2027 and be completed by 2029, replacing the current bus transfer between the station and terminal. The project is being delivered in cooperation with the Mazovian regional government and is expected to receive funding from European Union programmes and regional budgets. #1266.DEV9

ROMANIA

Bucharest's Băneasa Airport is preparing a modernisation programme, with three consortia submitting bids for a feasibility study. The study, commissioned by Compania Națională Aeroporturi București, the state-owned airport operator, is estimated at RON 7.4 million (USD 1.6 million) and will be delivered over eight months. It will support a long-term development strategy for 2025–2035, following government approval of a national airport infrastructure programme. Bidders include consortia led by Quadratum Architecture, Egis Romania and Urban Scope, alongside Haskoning Nederland/NACO.

Planned developments include construction of a new passenger terminal with a minimum capacity of 800 passengers per peak hour, expansion of the existing terminal by approximately 61,500 m², and development of cargo facilities. Airside works include runway modernisation and expansion from 3,200 to 3,500 metres, upgrades to taxiways and aprons, and improvements to lighting systems, alongside reconfiguration of aircraft parking areas to accommodate ICAO Code D aircraft.

Bucharest's Băneasa Airport is located close to the city centre and serves both commercial and general aviation, with maintenance facilities and aircraft parking capacity already in place. Passenger traffic increased from around 10,000 in 2022 to an estimated 400,000 in 2025, and the current terminal capacity of 600 passengers per peak hour is expected to be reached from 2026.

#1266.DEV10

Russia & C.I.S.

RUSSIA

Ulan-Ude's Baikal Airport (Buryatia) will be upgraded under a new agreement between the regional government and Novaport Holding, an airport infrastructure investor. The agreement

includes modernisation of apron infrastructure, increased airport capacity and the development of additional domestic and international routes. It also covers measures to support passenger traffic growth and tourism development in the region.

A new passenger terminal opened in autumn 2024 with an area of more than 6,600 m² and a capacity of 400 passengers per hour, equipped with two boarding bridges. The airport has also developed a new runway capable of handling all aircraft types.

The terminal project was delivered by Novaport with an investment of RUB 3.65 billion (USD 39.0 million), including state-backed financing. A recent international service between Tashkent and Ulan-Ude has commenced operations. #1266.DEV11

GEORGIA

The Government of Georgia has issued a decree to advance Tbilisi's new Vaziani International Airport, updating project responsibilities and governance arrangements. United Airports of Georgia and Sakaeronavigatsia, the country's air navigation service provider, have been assigned to implement development activities, while the Ministry of Infrastructure will design and construct road access. The decree also revises the structure of an interagency commission overseeing the project, comprising representatives from multiple government ministries.

The project, first announced in 2023, includes a new airport with an initial terminal capacity of 10 million passengers annually, increasing to 20 million at full development. Preparatory works are funded at GEL 20 million (USD 7.4 million), with annual construction spending of GEL 100 million (USD 37 million) planned between 2025 and 2028. Total investment is estimated at USD 1.2 billion.

The airport is expected to begin operations between 2029 and 2031, with the operator to be selected through an international tender while ownership remains with the state. #1266.DEV12

UZBEKISTAN

Navoi International Airport (Navoi Region) is expanding its cargo infrastructure to increase capacity and support transit freight flows between Europe, Asia and the Middle East.

The development includes construction of a 16,000 m² cargo terminal capable of handling general, high-value and dangerous goods, as well as e-commerce and courier shipments. Aviation fuel storage is being expanded by 10,000 tonnes to a total of 15,000 tonnes, alongside the introduction of specialised cargo processing zones to improve handling efficiency and reduce turnaround times.

The airport operates within a porto-franco customs regime, allowing duty-free import, storage and re-export of goods, supporting logistics operations integrated with regional rail and road networks and nearby industrial zones. Airlines currently operating cargo services include Maersk, MNG, MyFreighter and FlyKhiva.

Further developments include plans for a maintenance, repair and overhaul facility by 2029 and a truck terminal with capacity for 50 vehicles, as the airport expands multimodal logistics services and cargo handling infrastructure. #1266.DEV13

North America

CANADA

Construction of the REM station at Montréal–Trudeau Airport (Quebec) has reached approximately 85% completion ahead of its planned opening in 2027. The station forms part of the Réseau express métropolitain, a driverless light metro network being developed across Greater Montreal to connect the airport with the city centre and surrounding suburbs. The airport segment is the final branch on the island of Montreal, following the opening of the South Shore and Deux-Montagnes lines, with another branch to Anse-à-l'Orme scheduled to open earlier.

The underground station, located around 40 metres below ground, has been under construction since 2022 beneath the airport and a former multi-storey car park. The project, valued at approximately CAD

600 million (USD 440 million), required excavation of 312,000 tonnes of rock, which has been reused in other regional infrastructure works.

The station will connect directly to the terminal, with trains operating every 6–10 minutes and carrying more than 500 passengers per train. Annual usage is estimated at over 4 million passengers, based on current airport traffic, with further growth expected as capacity at the airport increases. #1266.DEV14

Yellowknife Airport (Northwest Territories) is progressing plans for a new terminal building, with funding to be sought through the federal Arctic Infrastructure Fund.

The Government of the Northwest Territories plans to first upgrade the existing terminal, built in 1963, to improve operational efficiency, including security enhancements costing approximately USD 0.7 million (CAD 1 million) and redesigned passenger facilities. Additional measures include introducing common-use processing systems and runway upgrades supported by federal funding programmes.

The proposed new terminal will be located west of the airport's main runway as part of a wider land-use plan that also allocates space for cargo and non-aeronautical development. Project costs and timelines have not yet been confirmed, pending funding applications and further planning. #1266.DEV15

Nanaimo Airport (British Columbia) is planning a long-term expansion programme including a terminal redevelopment valued at approximately USD 150 million (CAD 200 million).

The plans include increasing check-in counters from six to 18, expanding departure lounges, integrating baggage handling facilities and adding customs infrastructure to support potential international services, with passenger volumes targeted to reach 2 million annually. The airport operates on 211 hectares (522 acres) of land owned by the airport commission and currently handles domestic services to destinations including Vancouver, Kelowna and Calgary.

Passenger traffic reached 361,490 in 2025, recovering from pandemic lows, while the airport contributes approximately USD 23 million (CAD 31 million) annually to the regional economy and supports 268 jobs. Additional priorities include achieving net zero emissions by 2030, improving airfield systems to reduce weather-related disruptions, and enhancing landside access, including a proposed upgraded road intersection connecting the airport to the Trans-Canada Highway. #1266.DEV16

UNITED STATES

New Haven's Tweed New Haven Airport (Connecticut) terminal relocation plans have advanced following a new agreement between New Haven and East Haven.

The framework outlines a potential shift of the airport terminal from the New Haven side to the East Haven side, with access via Proto Drive, while exit traffic would continue through New Haven. The proposed development includes a new 7,430 m² East Terminal with four boarding bridges, alongside a runway extension from 1,707 m to 2,004 m to accommodate larger aircraft.

Landside works include new parking facilities for 4,000 vehicles, while environmental measures involve the restoration of 11.5 hectares of tidal wetlands and the creation of 1.2 hectares of new salt marsh. The agreement also includes provisions for noise mitigation and monitoring systems.

The arrangement does not constitute project approval, and multiple steps remain, including local, state and federal reviews, environmental assessments and public hearings. Proposed state funding, amounting to several million USD (exact figure not disclosed), would support infrastructure, public safety and neighbourhood improvements, subject to legislative approval. #1266.DEV17

Tampa International Airport (Florida) is advancing a USD 285.7 million ticketing hall expansion to increase capacity and modernise passenger processing.

The Hillsborough County Aviation Authority, which operates the airport, has selected Austin Commercial, a US-based construction company, and approved a USD 25.44 million contract for design-build services in

April 2026. This agreement covers the initial phase of the project, with additional construction contracts to follow as part of the overall programme.

The project will expand the ticketing area into the existing valet space and consolidate airline ticket offices. Works include interior refurbishment with new flooring, ceilings, lighting and ticket counters, along with installation of new baggage handling belts and additional self-service bag drops, kiosks and upgraded ticketing pods.

Tampa International Airport serves as a major gateway for Florida's Gulf Coast and handled more than 25 million passengers annually prior to recent growth. The existing ticketing layout dates largely from 1971, and a main construction contract for the wider programme is expected to be presented in early 2027.

#1266.DEV18

Sarasota Bradenton International Airport (Florida) is preparing a taxiway reconstruction project to support increasing flight activity. The project involves rebuilding Taxiway A, which connects to the main runway, and constructing two holding bays for smaller aircraft to reduce congestion during peak periods. Additional works include runway pavement upgrades and installation of runway guard lights. The airport plans to issue tenders on 22 May 2026, with construction expected to begin in September and completion targeted for October 2027.

The scheme is estimated to cost between USD 20 million and USD 25 million, supported by approximately USD 20 million in discretionary funding from the Federal Aviation Administration. Construction will be carried out during overnight periods to avoid disruption to scheduled flights.

Sarasota Bradenton International Airport recently recorded a peak of 100 daily flights and has expanded capacity with a USD 120 million concourse project, adding five gates. #1266.DEV19

Nashville International Airport (Tennessee) will begin a USD 40 million Central Core terminal upgrade to accommodate projected passenger growth to 40 million annually.

The Metropolitan Nashville Airport Authority, the airport operator, plans to expand entrance areas and vertical circulation within the terminal. The project will increase escalators from six to 16 and expand lift capacity from two to three units, with upgraded systems to improve passenger movement between transport, baggage claim and ticketing areas.

Construction is scheduled to start on 1 June 2026 and is expected to be completed in December 2027.

The works form part of the airport's wider USD 3.0 billion New Horizon expansion programme, funded through bonds, aviation grants, Passenger Facility Charges and airport revenues.

Nashville International Airport handled significant passenger growth over the past decade and is expanding terminal capacity to meet future demand forecasts. The project will include updated wayfinding systems, temporary operational adjustments during construction, and reinstatement of existing interior installations following completion. #1266.DEV20

Raleigh-Durham International Airport (North Carolina) has begun a USD 775 million expansion of Terminal 2 to address passenger growth exceeding earlier forecasts.

Construction started in January 2026, with the terminal to be extended by approximately 122 m (400 ft) to the north. The project will increase capacity for ticketing, security screening, baggage handling and international arrivals, including the replacement of a large façade section to expand customs facilities. A new security checkpoint will double existing capacity from 13 lanes.

The works form part of a wider USD 2.6 billion capital programme, which also includes a planned new runway expected to be operational by 2029. Further terminal expansion beyond the security area is dependent on the completion of this runway.

Additional upgrades include USD 20 million for the refurbishment of restroom facilities, USD 3.9 million for wider building assessments, and USD 1.6 million for baggage system improvements. Separate works at Terminal 1 include a USD 5.5 million project to expand lobby and restroom facilities. #1266.DEV21

Las Vegas's Harry Reid International Airport (Nevada) has received nearly USD 9 million in federal funding to study a potential new airport and upgrade existing infrastructure. The grant, awarded by the Federal Aviation Administration, will fund a feasibility study assessing the need, location and environmental impact of a new airport in Southern Nevada. The study is expected to be completed within 12 to 18 months.

Part of the funding will also be used to install perimeter gates at Harry Reid International Airport to enhance security and access control. The project follows continued growth in population and air travel demand in the Las Vegas region, increasing pressure on existing airport capacity. #1266.DEV22

Los Angeles International Airport (California) is advancing a major central terminal area upgrade programme with a total budget of approximately USD 350 million. On 30 March 2026, the Los Angeles City Council approved an increase in the main construction contract from USD 58.6 million to USD 308 million, extending the project timeline to June 2029. Originally initiated in 2022 as a landscaping programme, the scope has expanded to include curbside redesign along 1.9 km (1.2 miles) of roadway, upgraded lighting, seating, crosswalks, terminal façade improvements and passenger loading areas.

The programme also includes landscaping works, security upgrades such as perimeter fencing and surveillance systems, and relocation of airport operational functions. Substantial completion is targeted before the 2028 Olympic Games, with final works continuing into 2029. #1266.DEV23

Palm Springs International Airport has scaled back its previously proposed USD 2.2 billion expansion, shifting towards a phased development approach aligned with demand and funding availability. The airport had been evaluating a long-term programme including up to 14 additional gates and multiple rental car facilities, based on passenger growth from around 3 million to 6.4 million annually by 2042. However, the full programme has not been approved and is now being reassessed in terms of cost, demand forecasts and financing.

Near-term plans will prioritise upgrades to existing infrastructure, including refurbishment of restrooms, escalators and baggage handling systems, alongside relocation of rental car facilities. Larger developments, such as new gates and a consolidated rental car centre—previously estimated at USD 754 million for an initial phase—have been deferred pending clearer demand signals.

A Federal Inspection Services facility is planned for completion by 2028 to enable potential international services beyond existing Canadian routes, although no airlines have yet committed. Additional expansion phases, including terminal growth, new gates and runway rehabilitation, remain conditional on traffic growth, with passenger numbers forecast to determine whether the broader programme proceeds. #1266.DEV24

Anchorage (Alaska) is planning a phased expansion of passenger, cargo and airfield infrastructure under its updated airport master plan. The new Master Plan for Ted Stevens Anchorage International Airport outlines a demand-driven development programme through 2042, focused on increasing capacity, improving operational efficiency and supporting long-term growth in both cargo and passenger traffic.

Airside developments include taxiway and runway upgrades to meet Federal Aviation Administration standards, alongside safeguarding land for a potential future fourth runway to accommodate long-term demand growth.

Cargo infrastructure forms a central component of the plan, with expansion of aircraft parking areas, new cargo aprons and additional processing facilities across the North, South and West Airpark areas. The programme also supports tenant-led cargo facility development and increased warehousing capacity to address existing congestion and forecast growth in air freight volumes.

Passenger terminal development is structured in phases, beginning with the expansion of the South Terminal concourses and additional gates, followed by the long-term integration of the South and North Terminals through an extended concourse. This will create a unified terminal complex with enhanced security screening, baggage handling and passenger circulation.

Landside improvements include expansion of on-airport parking capacity, reconfiguration of access roads and potential future upgrades to terminal road circulation to improve traffic flow.

Support infrastructure plans include new general aviation development areas, expansion and modernisation of aircraft rescue and firefighting facilities, and additional space for airport operations and services.

The programme is designed as a flexible, phased strategy aligned with traffic growth, enabling the airport to expand capacity progressively while maintaining operational performance. #1266.DEV25

Hawaii's Kona International Airport (Hawaii) is preparing a long-term master plan to 2044, including a USD 137 million terminal upgrade and potential airside expansion.

The airport currently operates a single 3,353 metre (11,000 feet) runway and handled 4.1 million passengers in 2025. Forecasts indicate an additional 1 million arriving and 1 million departing passengers by 2044, placing pressure on existing facilities.

Proposed developments include expanded holdrooms, additional restrooms and improved passenger circulation within the open-air terminal, alongside options such as a second runway, an on-site hotel, expanded helicopter operations and a firefighter training facility. The airport's open-air design is expected to be retained.

The master planning process began in January 2025, with public consultations continuing until October 2026 and finalisation expected in November 2026. The plan will prioritise accommodating future demand while addressing operational constraints within existing infrastructure. #1266.DEV26

Latin America & The Caribbean

JAMAICA

Montego Bay's Sangster International Airport is preparing a long-term development blueprint as part of the ongoing and planned expansion of its infrastructure. The Airports Authority of Jamaica, the state-owned airport operator, has launched a procurement process to appoint a consultant to develop a master plan for the airport. The study will define future infrastructure requirements and guide expansion projects, with completion scheduled for 20 August 2027 following a tender process closing on 20 May 2026.

The master plan will support a pipeline of investments already underway and planned, including more than USD 180 million in upgrades between 2026 and 2030 and a proposed new passenger terminal estimated at USD 750 million. The new terminal is intended to replace the existing facility and increase capacity to approximately 15 million passengers annually, compared with around 5 million currently, with existing facilities expected to support operations until around 2034.

Sangster International Airport is located in Montego Bay on Jamaica's north coast and serves as the country's main international gateway, handling predominantly tourism-related traffic. The airport is operated by MBJ Airports Limited, a subsidiary of Mexico-based Grupo Aeroportuario del Pacifico, under a concession agreement due to expire in March 2034, with future arrangements under review. The documents can be accessed through Jamaica's e-tendering system [here](#). #1266.DEV27

DOMINICAN REPUBLIC

The Dominican Republic government has approved plans for Montecristi International Airport as a privately developed commercial aviation facility. Under Decree 146-26, signed on 29 March 2026 by President Luis Abinader, the project is authorised as an international airport with full immigration, customs, health and security control capabilities. The development is being promoted by

Aeropuerto Internacional de Montecristi AIMC, S.A., which previously submitted its proposal to the Dominican Institute of Civil Aviation.

The approval is conditional and does not replace required regulatory processes. The Dominican Institute of Civil Aviation will define operating conditions and oversee construction and operations, while permits, environmental approvals and safety certifications must be obtained from relevant authorities, including the Ministry of Environment and the Ministry of Public Works.

The project forms part of broader plans to expand aviation infrastructure in Montecristi, a designated tourism and development zone, with contracts for construction and operation to be managed by the Ministry of Public Works on behalf of the state. #1266.DEV28

MEXICO

Grupo Aeroportuario del Centro Norte, a Mexican airport operator managing 13 airports, plans to invest MXN 8 billion (USD 480 million) in Monterrey International Airport (Nuevo León) between 2026 and 2030.

The programme includes terminal expansion, a new boarding lounge with three gates, and airside and landside improvements, alongside technology upgrades such as automated immigration filters, self-service bag-drop units and e-gates. A light rail terminal and suburban bus station are also planned to improve ground access, with phased delivery aligned to demand growth. Monterrey International Airport currently handles 15.5 million passengers annually and is being positioned as the primary hub within OMA's network. Short-term demand is expected to increase by 15%–20% during the 2026 FIFA World Cup, while long-term investments are intended to expand capacity by approximately 1 million passengers annually.

The Monterrey project forms part of OMA's wider MXN 16.01 billion (USD 942 million) capital programme for 2026–2030, approved by Mexico's transport authorities in December 2025. #1266.DEV29

Mexico's Grupo Aeroportuario del Pacífico is investing MXN 52 billion (USD 3.06 billion) through 2029 to expand airport capacity and modernise infrastructure ahead of rising demand.

The programme follows more than MXN 32 billion (USD 1.88 billion) invested between 2020 and 2024 across its 12 airports in Mexico, focused on terminal expansion, technology deployment and improved passenger processing at key checkpoints.

A major share of funding is allocated to Jalisco, including works at Guadalajara International Airport such as a new 87,000 m² terminal, internal road infrastructure and land provision for a potential third runway, alongside upgrades at Puerto Vallarta International Airport.

Additional investments are planned in Baja California and Baja California Sur, with the operator targeting total network capacity of around 85 million passengers annually by the end of the decade, compared with 63.7 million in 2025. #1266.DEV30

Puebla's Hermanos Serdán Airport (Puebla) will receive MXN 420 million (USD approximately 25 million) in investment for expansion and upgrades during 2026.

The funding will be split between the state government, contributing MXN 300 million (USD approximately 18 million), and Mexico's National Guard through Grupo Mundo Maya, providing the remainder. The works aim to improve airport infrastructure and support the introduction of up to 12 new domestic and international routes.

Planned destinations include Aguascalientes, Guanajuato, San Luis Potosí, Tuxtla Gutiérrez, Villahermosa, Huatulco, Puerto Vallarta, San José del Cabo and Zihuatanejo, as well as international services to Houston, New Jersey and Los Angeles. Discussions with airlines are ongoing, with some routes expected to begin operations from June 2026.

The airport, located in Huejotzingo, approximately 30 minutes from Puebla city, is currently operating at around 10% of its capacity. Construction works are expected to begin in the coming weeks, with initial progress targeted before the end of the first half of 2026. #1266.DEV31

COLOMBIA

Alfonso Bonilla Aragón International Airport (Valle del Cauca) will undergo infrastructure upgrades valued at COP 215.7 billion (USD 54 million) between 2026 and 2030. The programme, led by Colombia's Civil Aviation Authority, includes installation of a baggage handling system, construction of an electrical substation, addition of boarding bridges and technical works on the runway, taxiways and aircraft apron. Funding will be provided through a national CONPES investment framework. Since the authority resumed direct management of the airport on 1 September 2025, COP 13.4 billion (USD 3.4 million) has been invested in maintenance across airside and landside facilities, including control tower systems, navigation aids and operational infrastructure.

The airport serves the city of Cali as a key regional gateway, and the investment programme is intended to maintain operational continuity and upgrade technical infrastructure over a four-year implementation period. #1266.DEV32

PERU

Peru's government has approved a USD 470 million investment programme to modernise five airports across the southern regions between 2026 and 2028. The programme covers Juliaca's Inca Manco Cápac Airport (Puno), Arequipa Airport (Arequipa), Tacna Airport (Tacna), Puerto Maldonado Airport (Madre de Dios) and Ayacucho Airport (Ayacucho), under an amendment to the national airport concession contract. The works aim to upgrade infrastructure, improve safety systems and expand operational capacity across the network.

Juliaca Airport will receive the largest allocation of USD 250 million, including USD 200.93 million for airside pavement rehabilitation covering the runway, taxiways and apron, and USD 32.65 million for terminal upgrades. Additional investment of USD 24.21 million will fund a new perimeter security system with lighting and surveillance.

The programme also introduces contractual provisions, including an anti-corruption clause, and will be implemented with measures to maintain airport operations during construction. The five airports currently handle more than 4.2 million passengers annually across southern Peru. #1266.DEV33

The Government of Peru has commenced a USD 26.3 million rehabilitation project at Yurimaguas Airport (Loreto Region) to upgrade airside infrastructure and expand operational capacity. The works, delivered by Consorcio Argos, include structural rehabilitation of the runway, taxiways and apron, with construction scheduled to begin in May 2026 and continue for nine months. The upgraded facilities will allow the airport to accommodate aircraft with a capacity of 80–90 passengers.

Yurimaguas Airport, located in the Amazon region and serving as a regional gateway for the Alto Amazonas province, supports passenger and cargo connectivity in an area with limited surface transport links. The project also includes the installation of enhanced drainage systems to maintain runway operability during heavy rainfall.

The airport is operated by CORPAC, the state-owned airport operator, and forms part of wider infrastructure investment in the Loreto region aimed at improving regional air connectivity.

#1266.DEV34

BRAZIL

Barretos Airport, a regional airport serving the interior of São Paulo state, is investing BRL 15 million (USD 3.0 million) to expand and modernise its infrastructure. The project will increase terminal size from 498 m² to 728 m² and raise capacity from 40 to 124 passengers per hour, alongside expanded boarding areas, new commercial spaces, upgraded security screening and improved

accessibility. Additional works include baggage reclaim facilities, modernised climate systems and a medical room to support passengers travelling for healthcare services in the region. Airside upgrades include a new precision approach system, meteorological equipment, runway enhancements and improved lighting, signage and power systems to support safer and more efficient operations. #1266.DEV35

ARGENTINA

Cafayate Aerodrome (Salta Province), a small regional facility serving the Calchaquí Valleys, is being considered for development into an international airport.

The provincial government of Salta and Argentina's National Tourism Secretariat are coordinating plans to build an international terminal, with support from the national airport regulator ORSNA. The project aims to improve connectivity to a region currently served by more distant airports, including Salta Airport, located approximately 185 km away.

The existing aerodrome, opened in 1999 with a 2,100 m runway, currently has limited operations, and the proposed upgrade would expand its role to accommodate international traffic, including tourism and executive aviation demand. #1266.DEV36

CHILE

Santiago's Arturo Merino Benítez International Airport is entering a new planning phase as Chile prepares to relaunch a tender for expansion studies, following the cancellation of an earlier procurement. The Ministry of Public Works will commission studies to define a reference design for a future expansion stage, building on a master plan completed between 2021 and 2023 that identified long-term capacity requirements through to 2060. The revised tender, expected to be launched during the current semester and awarded by the end of 2026, will also establish an international consultant register to attract foreign consortia and strengthen competition.

The planned expansion aims to increase capacity from 30 million to 84 million passengers annually, including a third terminal and an additional runway. Development planning will be aligned with the existing concession, which runs until 2038.

The project forms part of Chile's wider USD 3.3 billion airport modernisation programme, which continues largely unchanged under the current government despite a review of selected tenders. Separately, a new terminal at Punta Arenas Airport is scheduled to open in July 2026, with full completion of that upgrade expected in 2027. #1266.DEV37

Africa

ALGERIA

Algiers Airport has signed an agreement to develop a new cargo centre aimed at expanding air freight capacity and operations. Air Algérie Group, the national airline, and the airport's services and facilities management company signed a memorandum of understanding to implement the project, which will be developed in the south-eastern area of the airport under Air Algérie Cargo. The scheme includes the redevelopment of Terminal 3, where an existing 10,530 m² building with a storage capacity of 25,500 m³ will be converted into an operations centre with administrative and commercial functions. The cargo centre will include dedicated import and export handling areas, warehouses, cold storage for sensitive and pharmaceutical goods, sorting facilities, customs areas, and loading docks. An additional 5,000 m² area with 15,000 m³ capacity is reserved for future expansion, while a separate three-storey administrative building of 625 m² is also planned. Initial works are expected to be completed within 12 months, with expansion elements delivered within 24 months.

The project is based on a self-financing model with a 30-year operating contract. Air Algérie Cargo projects an increase in cargo volumes from approximately 19,000 tonnes in 2023 to more than 65,000 tonnes by 2029, supported by fleet expansion to six freighter aircraft and network growth across Africa, Europe, Asia and North America. #1266.DEV38

ETHIOPIA

Addis Ababa's greenfield Bishoftu International Airport project has advanced to the next procurement stage, with Ethiopian Airlines Group shortlisting a wide range of international contractors for major EPC-F works packages. EPC-F refers to Engineering, Procurement, Construction and Financing, meaning contractors are responsible not only for design and construction, but also for arranging project financing.

The shortlisted firms span Europe, Asia and the Middle East and include major contractors such as VINCI Construction Grands Projets, Samsung C&T, Webuild, China Communications Construction Company, China Civil Engineering Construction Corporation, Beijing Urban Construction Group and Urbacon Trading & Contracting, alongside joint ventures involving IC İċtaş, Kalyon İnşaat, Mota-Engil and Afcons Infrastructure.

These companies have been shortlisted across four main packages covering terminal facilities, support buildings, airfield infrastructure and external access links.

The project will deliver a new large-scale airport with passenger terminal infrastructure, airside systems and surface connectivity, forming part of Ethiopia's long-term aviation expansion strategy.

Shortlisted bidders will now proceed to the next tender phase as the project moves closer to construction. #1266.DEV39

GHANA

Ghana Airports Company Limited, the state-owned airport operator, is planning infrastructure expansion at Accra's Kotoka International Airport to support transit passenger growth. The programme will be funded through an Airport Infrastructure Development Charge introduced on 1 April 2026, expected to generate approximately USD 800 million over 10 years. Charges are set at USD 50 for international passengers, USD 30 for other African routes, and USD 15 for ECOWAS travellers.

Planned works include a seven-storey car park with 2,000 spaces, a 4,000 m² retail complex, a sky-view lounge, and a two-tier airport hotel with 370 rooms. Additional facilities include a conference centre and business amenities, with construction of the car park scheduled to begin in mid-2026. #1266.DEV40

BURKINA FASO

Ouagadougou-Donsin International Airport is being reassessed following delays, contract termination and technical shortcomings affecting the project. Société des Aéroports du Faso (SAFA) confirmed that the scheme, launched in 2017 and structured into 26 components, has seen partial delivery, including the runway, access roads, water tower and administrative buildings, while delays have been linked to deficiencies in initial studies, contract structuring issues and contractor underperformance. The government terminated a 30-year concession with Meridiam and AMP in August 2023, citing financial and regulatory concerns, and a technical audit is now underway to define a revised implementation plan. The planned airport infrastructure includes a 17,000 m² passenger terminal designed for approximately one million passengers annually, alongside a 3,500 m runway capable of accommodating wide-body aircraft, with the facility intended to replace the existing Ouagadougou Airport. #1266.DEV41

KENYA

Malindi International Airport is set for expansion, with the government confirming progress on runway extension and land acquisition. The project includes extending the runway from 1,400 metres to 3,000 metres, enabling the airport to accommodate wide-body aircraft such as the Boeing 787. Kenya Airports Authority (KAA), the state airport operator, is also carrying out runway and apron resurfacing works valued at KES 242.8 million (approximately USD 1.88 million), which are reported to be 60% complete.

Land acquisition has commenced, although delays persist due to unresolved ownership disputes and resettlement requirements. The National Land Commission and KAA have been instructed to accelerate surveys and reporting processes linked to land requirements.

The airport serves Kilifi and Tana River counties, supporting both tourism and wider regional economic activity. #1266.DEV42

NIGERIA

Lagos' Murtala Muhammed International Airport faces calls from aviation stakeholders for the expansion of the apron and aircraft parking capacity to address operational constraints.

The Aviation Safety Rounds Table Initiative, an industry body, stated that limited apron space is affecting aircraft movement, turnaround times and safety, particularly for wide-body operations. Stakeholders recommended relocating two hangars to enable additional parking stands and reduce congestion.

Additional proposals include development of transit facilities to support hub operations, installation of multiple boarding bridges, and upgrades to airfield lighting on Runways 18L/36R and taxiways to Category II LED standards. The group also called for advanced surface movement control systems, improved cargo terminals with modern logistics and cold-chain facilities, and stronger airline development.

Further recommendations include positioning Nigeria as a maintenance, repair and overhaul hub and exploring a monorail system to improve terminal connectivity, alongside broader stakeholder involvement in ongoing airport modernisation plans. #1266.DEV43

SOUTH AFRICA

Bloemfontein's Bram Fischer International Airport (Free State) will undergo upgrades exceeding ZAR 300 million (USD 16 million) under a programme led by Airports Company South Africa.

The works include rehabilitation of the runway and taxiways, expansion of terminal facilities and development of a multi-modal transport hub integrating road-based transport. Runway 02/20 and associated taxiways will receive ZAR 250 million (USD 13 million) in upgrades, while ZAR 90 million (USD 4.8 million) is allocated to waterline and service road improvements.

Construction on the runway and taxiway works is underway and is scheduled for completion by 16 April 2027, with additional infrastructure works planned between November 2026 and January 2028. The programme is being delivered in cooperation with Mangaung Metropolitan Municipality, which will support land and infrastructure provision.

Bram Fischer International Airport handles approximately 600,000 passengers annually as a regional gateway and is planned to expand capacity to 2.5 million passengers, with development focused on logistics, cargo and commercial facilities within an aerotropolis framework. #1266.DEV44

Middle East

SAUDI ARABIA

Saudi Arabia is planning a new USD 5.3 billion airport in Makkah that would allow Hajj and Umrah pilgrims to fly directly to the city.

The Royal Commission for Makkah City and the Holy Sites, a government body responsible for urban development, has completed feasibility studies and initial designs, with economic and investment plans approved. The project is expected to be developed with private sector participation, while remaining coordinated with Jeddah's King Abdulaziz International Airport, currently the main entry point located around 100 km from Makkah.

Each year, more than 1.6 million pilgrims perform Hajj, including over 1.5 million arriving from abroad, with additional millions visiting for Umrah throughout the year. Travellers currently continue to Makkah by road or via the Haramain High-Speed Railway, which connects Jeddah, Makkah and Medina at speeds of up to 300 km/h.

Within the city, transport infrastructure includes a bus network launched in 2022, operating around 400 vehicles across 12 routes covering more than 580 km and carrying over 185 million passengers.
#1266.DEV45

Matarat Holding, the Saudi state-owned airport operator, has announced that 89 companies are competing for the development of Prince Naif bin Abdulaziz International Airport in Qassim. The process, conducted with the National Center for Privatization & PPP, includes 55 Saudi firms alongside international participants. The bidders comprise 19 developers, 33 engineering, procurement and construction contractors, 13 operators, 11 advisors, nine equity investors and three financial institutions.

Companies involved include developers such as Samsung C&T, Tamasuk Holding Company and Saudi Binladin Group, alongside contractors including China Civil Engineering Construction and Alghanim International. Operators in the process include GMR Airports, TAV Airports Holding and daa International. The tender reflects ongoing private sector participation in airport infrastructure projects in Saudi Arabia under public-private partnership frameworks. #1266.DEV46

Asia Pacific

MALDIVES

Dharavandhoo Airport (Baa Atoll) has entered a new development phase following the transfer of operations to Island Aviation Services Limited (IASL), the national airline operator. The agreement, signed with the Ministry of Transport and Civil Aviation, brings airline and airport operations under a single operator. IASL plans to expand the terminal from 959 m² to 1,874 m², increasing capacity across arrivals, departures, check-in and baggage handling. The airport currently handles more than eight daily flights serving island communities and resort traffic within the Baa Atoll UNESCO Biosphere Reserve.

The project includes the enlargement of the arrival hall with a baggage conveyor system, the introduction of self-service check-in kiosks, and the expansion of the departure area with modern security screening and three boarding gates. Passenger capacity will increase from 80 to more than 175, supported by a larger baggage sorting area and additional operational improvements.

New facilities will include shaded outdoor waiting areas, family spaces, and an executive lounge with more than 75 seats, alongside architectural elements designed to enhance natural light and ventilation.
#1266.DEV47

INDIA

The City and Industrial Development Corporation has proposed an INR 162.5 billion (USD 1.95 billion) budget for 2026–27, centred on development linked to Navi Mumbai International Airport (Maharashtra). CIDCO, a government planning agency responsible for infrastructure development in Navi Mumbai, reported projected receipts and expenditure of INR 162.5 billion and INR 161.5 billion, respectively. The airport is identified as a central element in regional development, with surrounding projects including business districts, logistics zones and urban infrastructure.

Transport connectivity projects linked to the airport include Metro Line 8, a 34.89 km corridor connecting it to Mumbai's existing airport, and additional metro lines under planning. Road access will be supported by a 25.3 km elevated corridor between Thane and the airport, valued at INR 65.21 billion (USD 780 million), reducing travel time significantly.

Navi Mumbai International Airport is being developed as a second major gateway for the Mumbai region, supporting passenger and cargo growth. CIDCO is also advancing industrial, logistics and housing developments within the surrounding airport influence area, including large-scale water and urban infrastructure projects. #1266.DEV48

Pantnagar Airport in Udham Singh Nagar district (Uttarakhand) is being expanded into an international facility with completion targeted for January 2028. The project, estimated at INR 4 billion (USD 48 million), includes extension of the runway from 1,340 m to 3,000 m and construction of a new passenger terminal with capacity for 1 million passengers annually, equipped with aerobridges, retail areas and parking facilities.

To enable the expansion, a 7.87 km alternative highway valued at INR 1.8 billion (USD 22 million) has been approved to reroute traffic currently crossing the runway, allowing safe aircraft operations and freeing land for development.

As of April 2026, authorities have directed accelerated land clearance and infrastructure works, including relocation of utilities and site preparation, while the airport will continue to serve as the main air gateway for the Kumaon region. #1266.DEV49

Airports Authority of India will conduct pre-feasibility studies for four proposed airports in Bihar, India, as part of a wider plan to expand regional air connectivity. The studies will assess sites in Gopalganj (Sabeya), Motihari, Chhapra and Bhagalpur, examining technical viability, passenger demand, runway requirements, land suitability and infrastructure needs.

Planned developments include potential conversion of the Sabeya military airstrip for civilian use, upgrades to existing airstrips in Motihari and Chhapra, and a greenfield airport at Sultanganj in Bhagalpur designed to handle small 19-seat aircraft.

The programme forms part of a broader state strategy to ensure no district is located more than 200 km from an operational airport, alongside ongoing upgrades at Muzaffarpur Airport and planned developments at Valmikinagar, Birpur, Sonapur and Raxaul. #1266.DEV50

VIETNAM

Hanoi has approved a long-term master plan including a proposed second international airport in the southern part of the city. The draft plan identifies locations such as Ung Hoa and Phu Xuyen, with the airport designed under an airport city model and expected to handle 30–50 million passengers annually and up to one million tonnes of cargo. The development forms part of wider urban planning that includes new growth areas, expanded public transport systems and improved regional connectivity.

Vietnam's Ministry of Construction has stated that the airport's location and scale should not yet be finalised, recommending further study after 2030 due to airspace, terrain and technological considerations. The ministry also highlighted that Gia Binh International Airport, a 1,960-hectare dual-use facility under construction since 19 August 2025 and planned to reach 50 million passengers annually by 2050, will contribute to relieving pressure on Hanoi's existing airport system.

The wider northern airport system also includes Cat Bi Airport, Van Don Airport, Tho Xuan Airport and Vinh Airport, many of which operate below capacity, raising questions over the need for an additional hub. Alternative measures under consideration include reopening Gia Lam Airport, located 8 km from Hanoi's city centre, for short-haul and regional flights using smaller aircraft to redistribute traffic from Noi Bai without constructing a new airport. #1266.DEV51

Sa Pa Airport in Lao Cai province has had its master plan adjusted to increase capacity to 3 million passengers per year under a revised investment programme. The project will remain a Category 4C domestic airport with combined civil and military use, with phase 1 maintaining capacity at 1.5 million passengers annually and phase 2 expanding capacity to 3 million. Planned works include a 23 m-wide parallel taxiway, three additional Code C aircraft stands, expansion of the passenger terminal and installation of jet bridges.

Total investment is estimated at VND 6,393 billion (USD 255 million), with approximately VND 2,856 billion (USD 114 million) from the state budget and VND 3,538 billion (USD 141 million) from private investors under a public-private partnership model with a term exceeding 46 years.

As of early 2026, resettlement infrastructure has largely been completed, while the main airport works remain in the preparation phase following earlier difficulties in selecting investors. #1266.DEV52

INDONESIA

Manokwari's Rendani Airport (West Papua) is seeking investment from Chinese partners to advance a planned upgrade, including runway extension and terminal improvements. The provincial government has proposed extending the runway to 2,500 metres, installing three boarding bridges and developing supporting infrastructure to increase capacity. The project has faced delays due to funding constraints, with authorities now pursuing foreign investment to progress the expansion. Chinese investors have expressed preliminary interest in committing approximately IDR 7 trillion (USD 400 million) to the project, potentially involving state-owned enterprises. Further discussions are scheduled for May 2026 in Shanghai, where detailed proposals for the airport and other regional projects will be presented. #1266.DEV53

JAPAN

Tokyo's Narita International Airport (Chiba Prefecture) is considering compulsory land acquisition as delays affect its runway expansion programme and planned March 2029 completion timeline. Narita International Airport Corporation, the airport operator, has secured around 88.4%–90% of the required land, with remaining acquisitions delayed due to compensation disputes with landowners. The operator is preparing to notify the Ministry of Land, Infrastructure, Transport and Tourism of both the postponement and its intention to proceed under Japan's compulsory purchase law, while continuing consultations with local communities.

The project includes the construction of a 3,500-metre Runway C, which began in May 2025, and the extension of the existing 2,500-metre Runway B by 1,000 metres. Completion is now expected to be delayed by more than one year.

Once completed, the airport's total area is projected to expand to approximately 2,297 hectares, increasing annual aircraft movements from 340,000 to 500,000. #1266.DEV54

Japan has added 17 airports and ports across eight prefectures to its designated dual-use infrastructure programme, with associated upgrades planned. The government has expanded the list of "specified use" facilities to support operations by the Japan Self-Defence Forces and the Japan Coast Guard during emergencies, bringing the total to 57 sites nationwide, including 24 airports and 33 ports. Newly added airports include New Chitose Airport (Hokkaido, Japan), Chubu Centrair International Airport (Aichi, Japan), Takamatsu Airport (Kagawa, Japan), Matsuyama Airport (Ehime, Japan) and Kochi Airport (Kochi, Japan), alongside multiple regional airports in Hokkaido.

Planned developments at designated airports include runway extensions and apron expansion to accommodate military aircraft such as fighter jets and transport aircraft. At ports, works will include seabed dredging and quay upgrades to allow access for naval vessels, including transport and escort ships.

The programme also includes improvements to the surrounding road infrastructure to facilitate the movement of personnel and equipment. Upgrades will continue at previously designated sites, including those in Hokkaido, Okinawa and parts of Kyushu. #1266.DEV55

TAIWAN

Taichung International Airport will accelerate terminal and airside development projects in response to rising passenger demand. The Civil Aviation Administration confirmed that the airport

handled 1.71 million passengers in 2025, exceeding pre-pandemic levels by 20%, with weekly flights increasing to 146 compared to 111 previously. Planned investments will upgrade terminal facilities and operational infrastructure, with the current terminal designed to handle 3.69 million passengers annually. Separately, Kaohsiung International Airport is introducing operational improvements, including an additional security checkpoint and process optimisation measures, as passenger volumes approach its annual capacity of 6.09 million. A new terminal phase, scheduled for completion in 2032, will expand capacity and screening capabilities. #1266.DEV56

THE PHILIPPINES

Casiguran Airport (Aurora Province) is set to tender construction of a passenger terminal building and air traffic control tower in the second quarter of 2026.

The project is being led by the Aurora Pacific Economic Zone and Freeport Authority, a government development agency, as part of plans to upgrade the airport into an international gateway. The new facilities form part of wider infrastructure development in the Aurora Pacific Economic Zone.

Commercial flight operations are targeted to begin by June 2027, with full international airport operations planned for 2028. The airport development is linked to broader regional projects, including the proposed Casiguran International New Port, intended to support logistics and trade connectivity.

The programme aims to expand air and maritime infrastructure in northeastern Luzon, supporting future passenger and cargo operations. #1266.DEV57

FIJI

Nadi International Airport is planning a feasibility study for a new cross runway due to operational and infrastructure constraints.

The existing Runway 09/27, measuring 2,134 metres by 45 metres, limits future expansion and operates under non-compliant strip conditions, restricting upgrades and affecting adjacent terminal development. Operational constraints also limit aircraft handling, with Code E aircraft required to use the secondary Runway 02/20, while parts of the airfield cannot accommodate larger aircraft due to obstacle limitation surfaces. The absence of parallel taxiways further reduces airfield capacity.

Fiji Airports, the state-owned airport operator, is proposing the cross runway as a potential long-term solution to support growth. The project is described as the largest under consideration by the operator, with implications for national aviation capacity.

The feasibility study will assess operational, technical, environmental and economic factors, alongside alternative options such as terminal development in the Namaka area and the potential use of emerging technologies to defer runway expansion. #1266.DEV58

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